



# Shifting | *Forward* 2025

**Newark Master Plan Re-Examination Report**  
**February 2009**

**VOLUME II**

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**APPENDIX C: Master Plan Re-Examination Source Bibliography**

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## FOR CENTRAL PLANNING BOARD CONSIDERATION

# FOR CENTRAL PLANNING BOARD CONSIDERATION

**Submitted to Central Planning Board February 17, 2009**

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## FOR CENTRAL PLANNING BOARD CONSIDERATION

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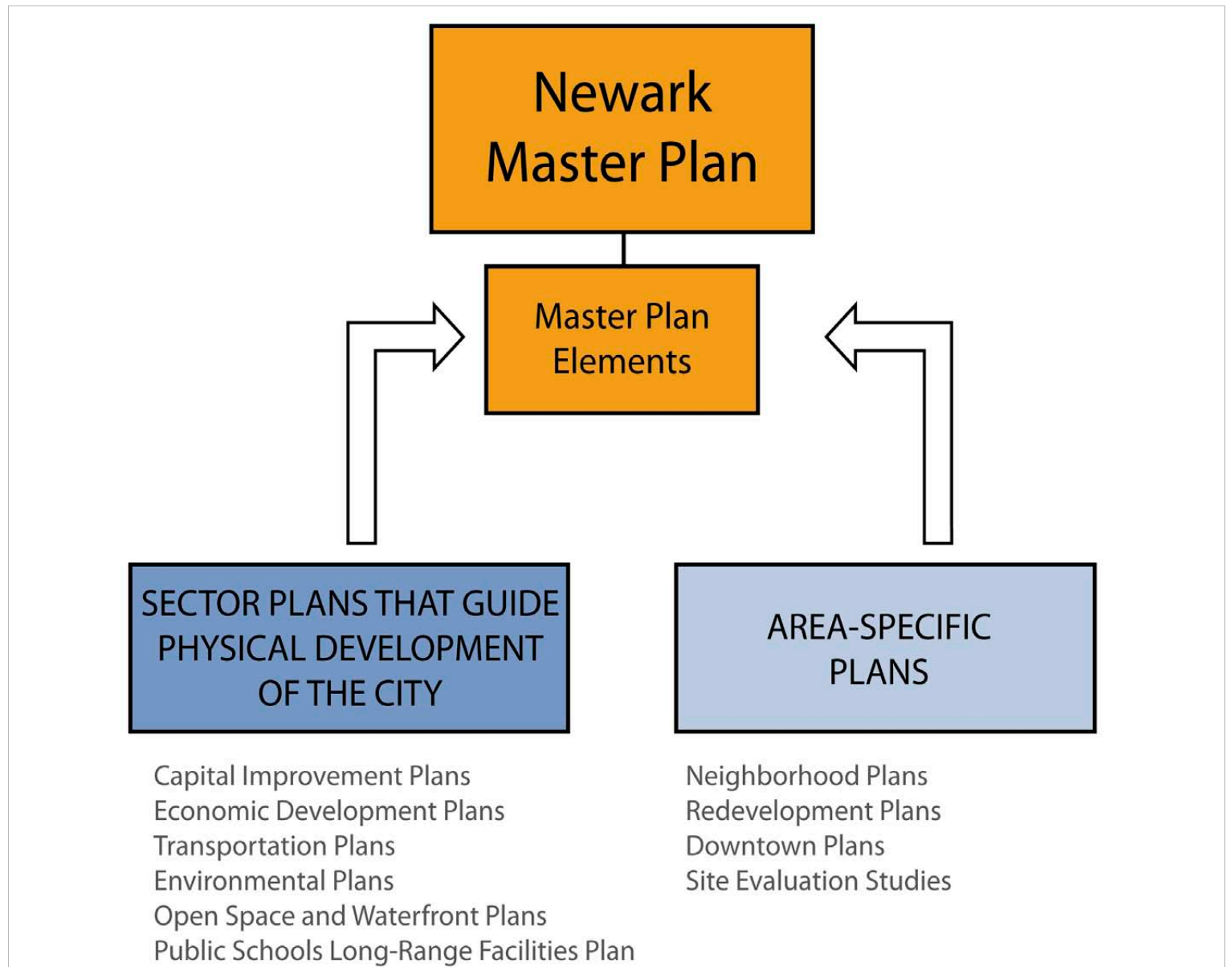
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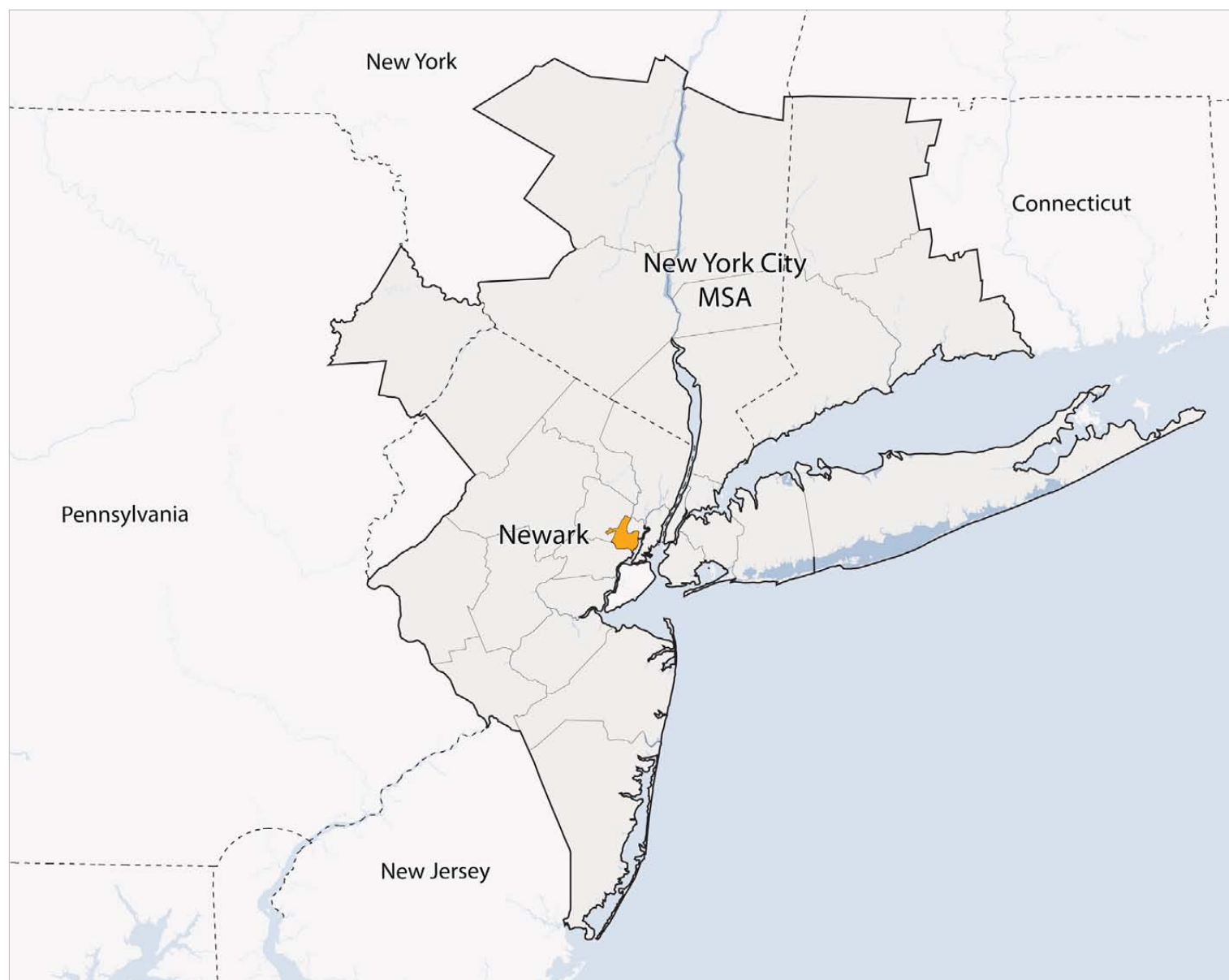
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**Figure 1.1**  
**Relationship of Master Plan to Other Planning Efforts**

Some sector plans that guide the physical environment will inform Elements of the Master Plan. Redevelopment plans as well as community-based plans for specific areas will inform the Master Plan.



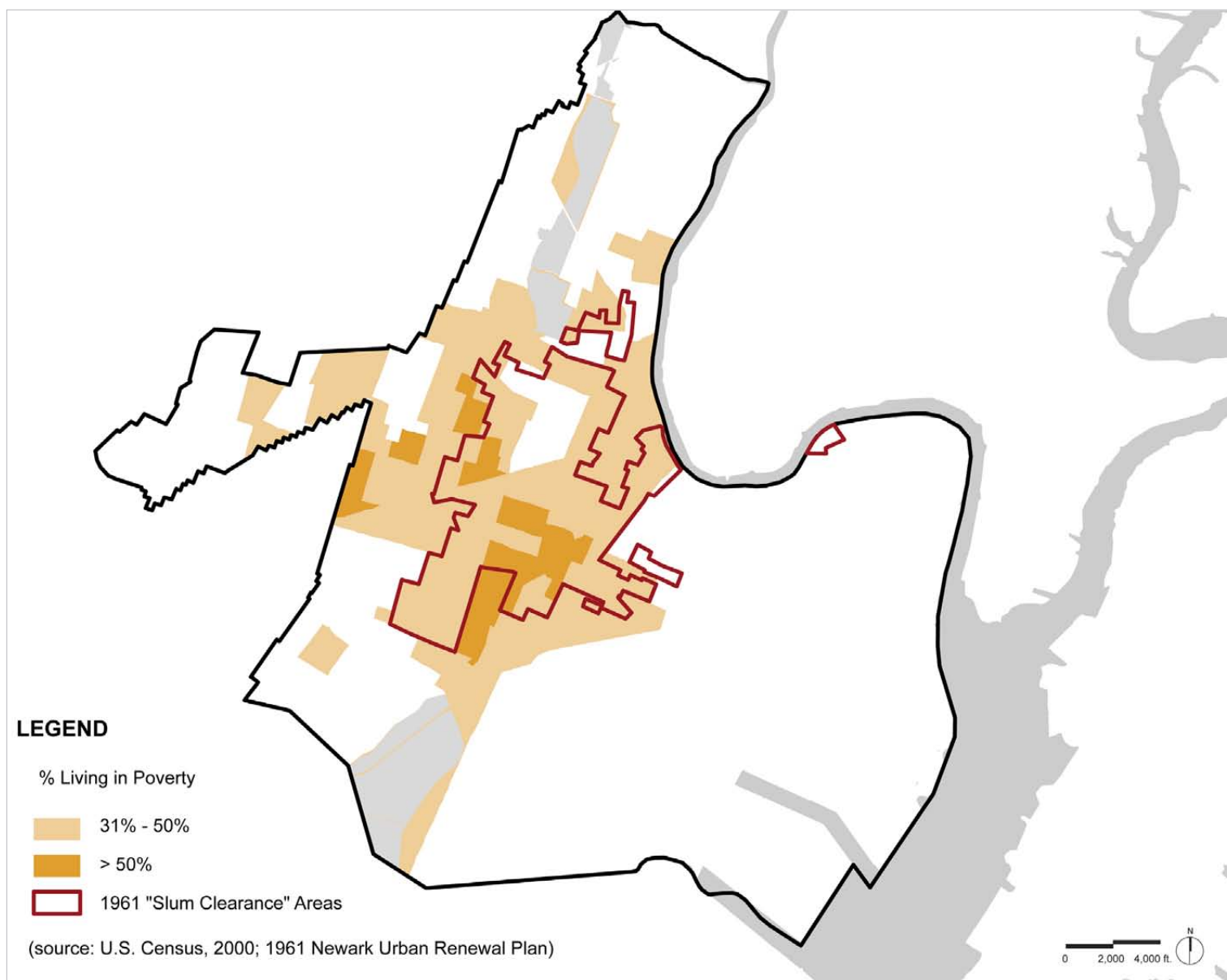
**Figure 1.2**  
**Newark's Place in the**  
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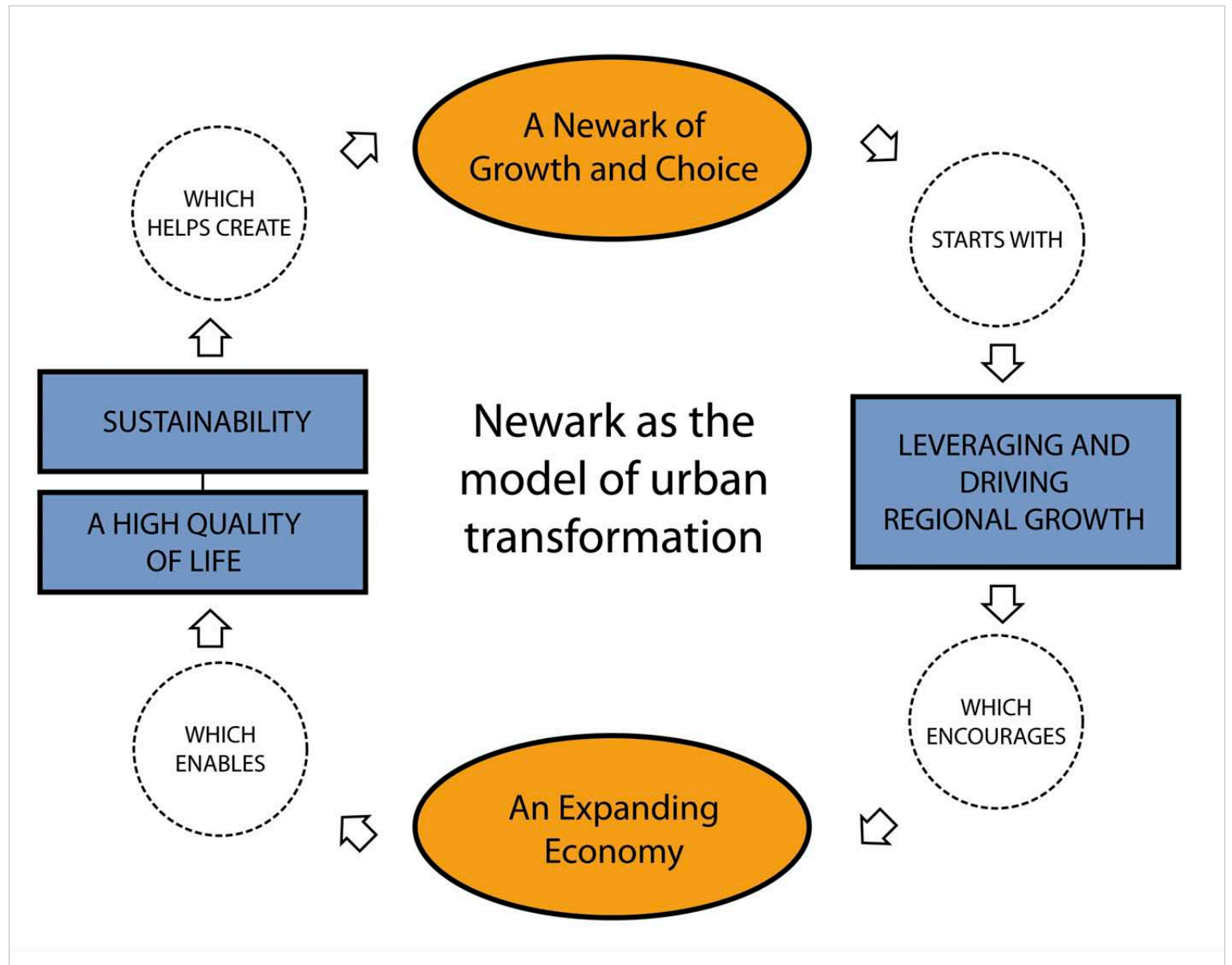
New York City's proximity and Newark's interdependency with its suburbs are an asset. Collaboration with and connection to our neighbors is critical.



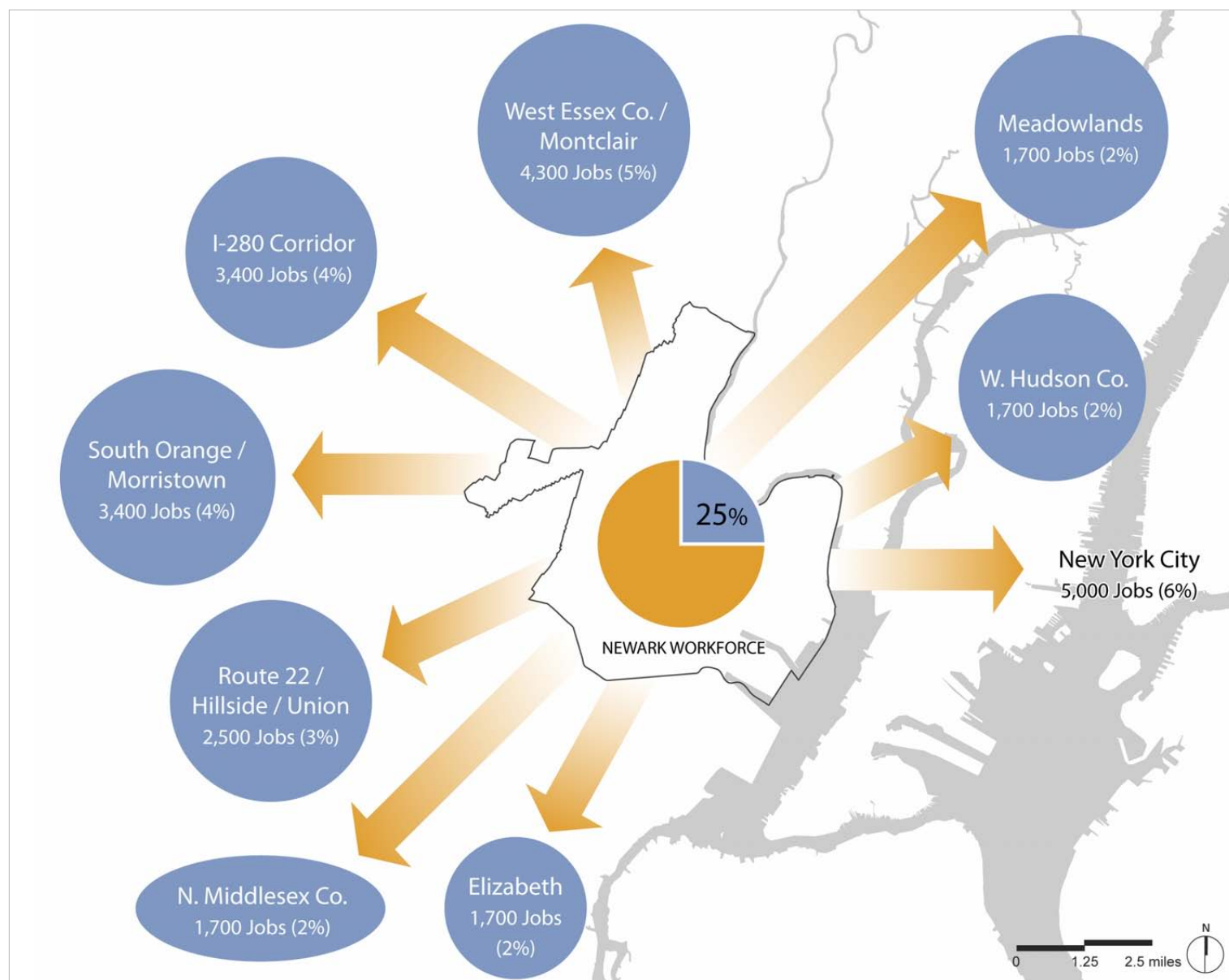
**Figure 1.3**  
**Concentrations of Poverty**

As a City, we must acknowledge that, despite the passage of time, many revitalization efforts have not significantly changed resident wealth and concentrations of poverty.





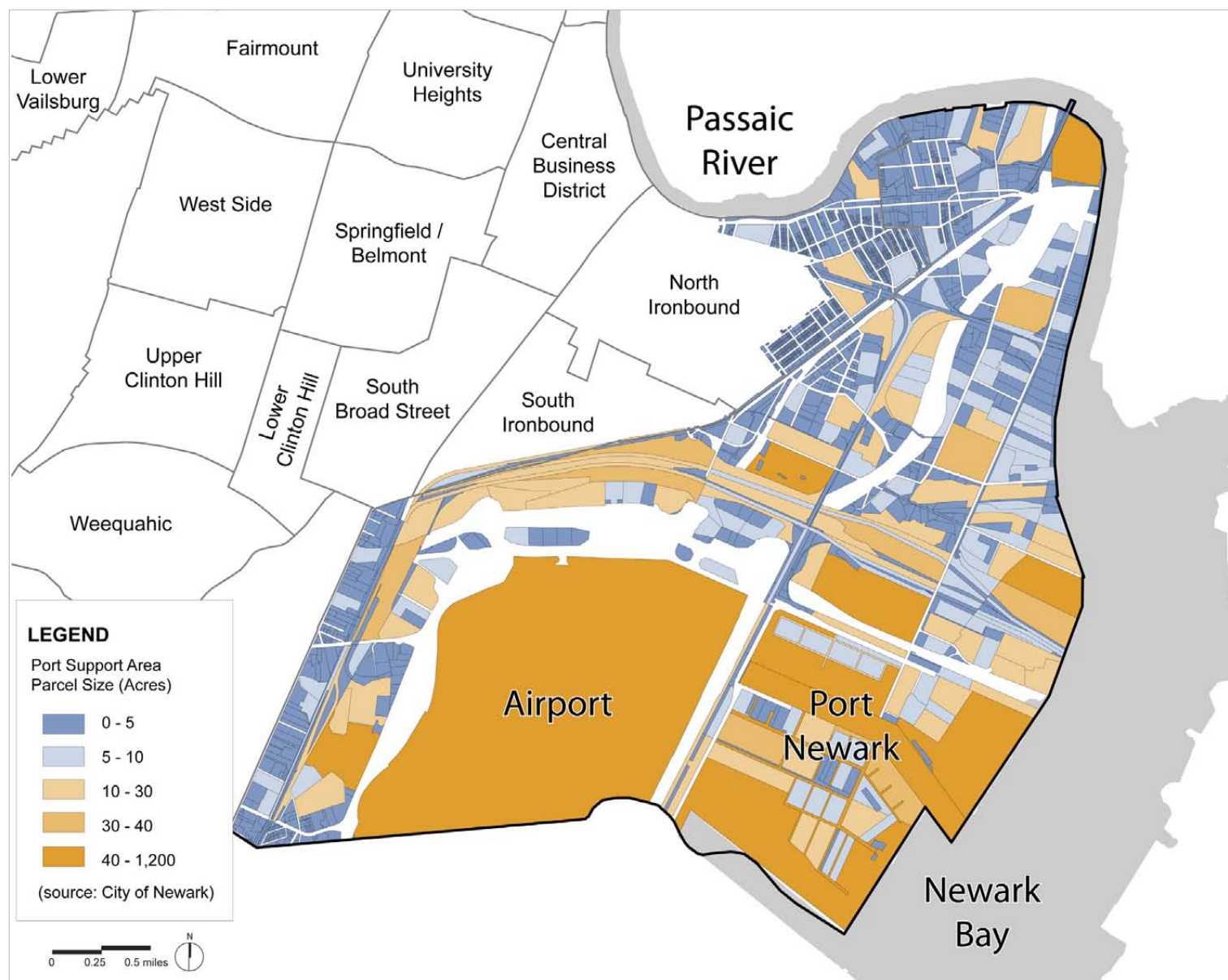
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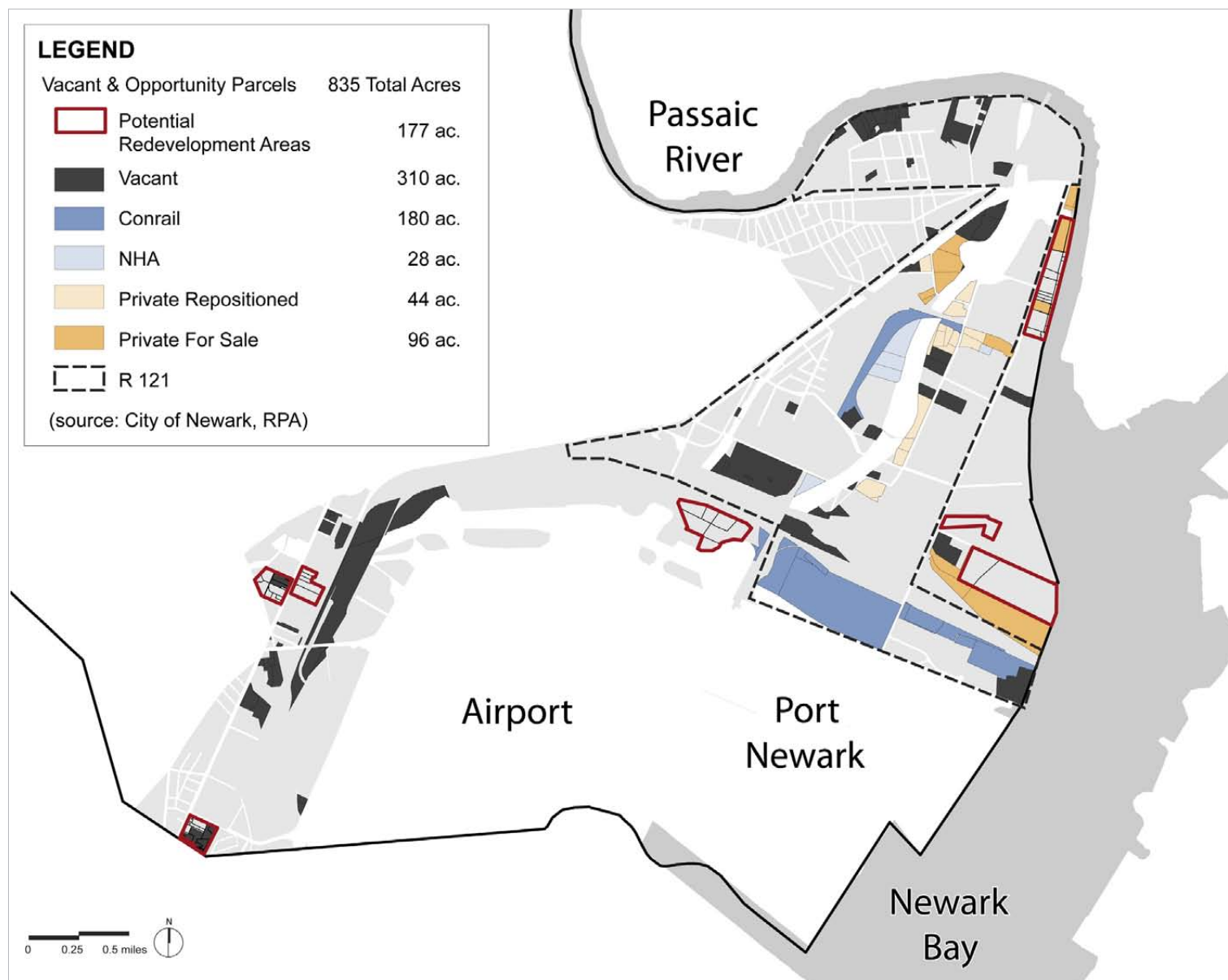


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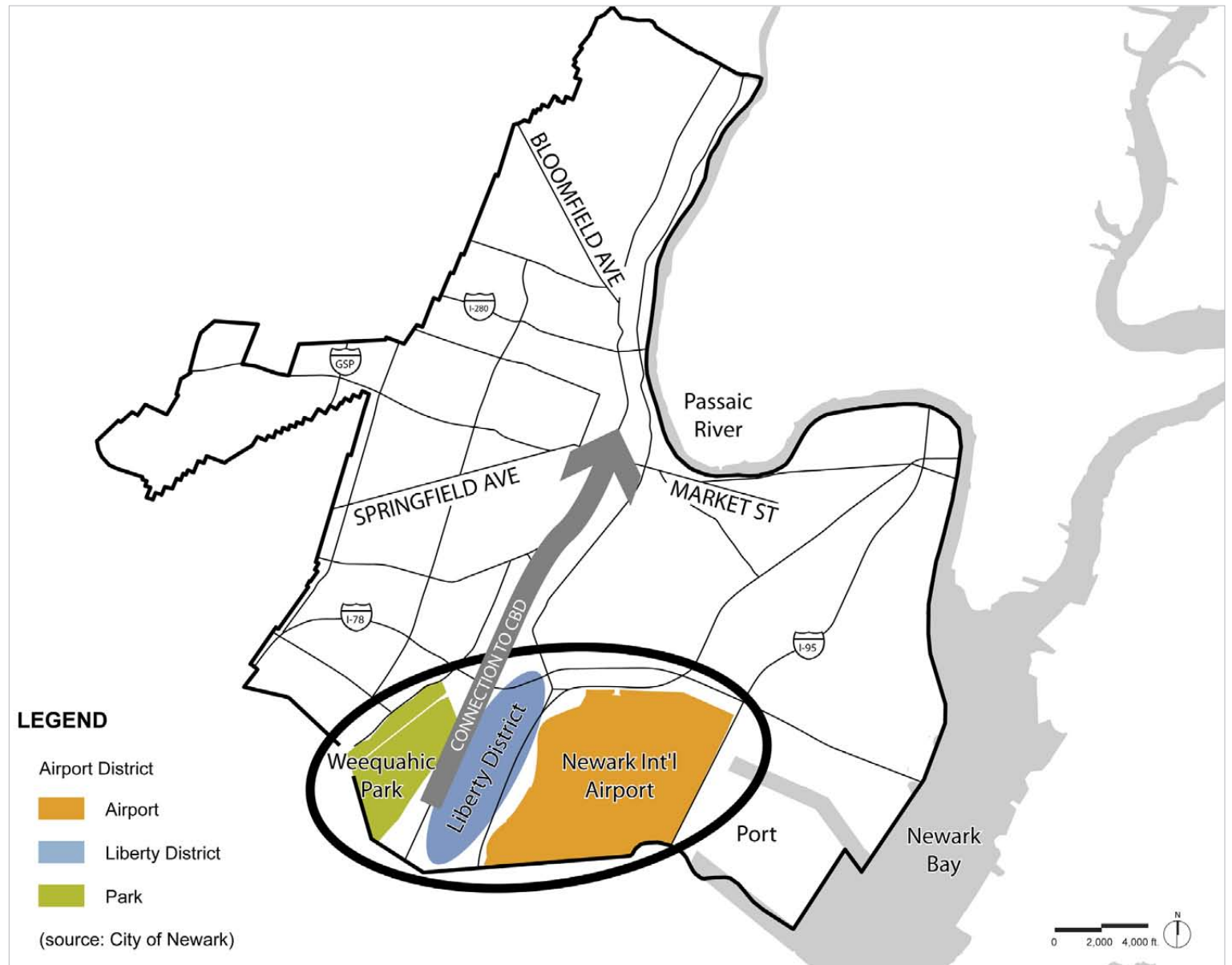


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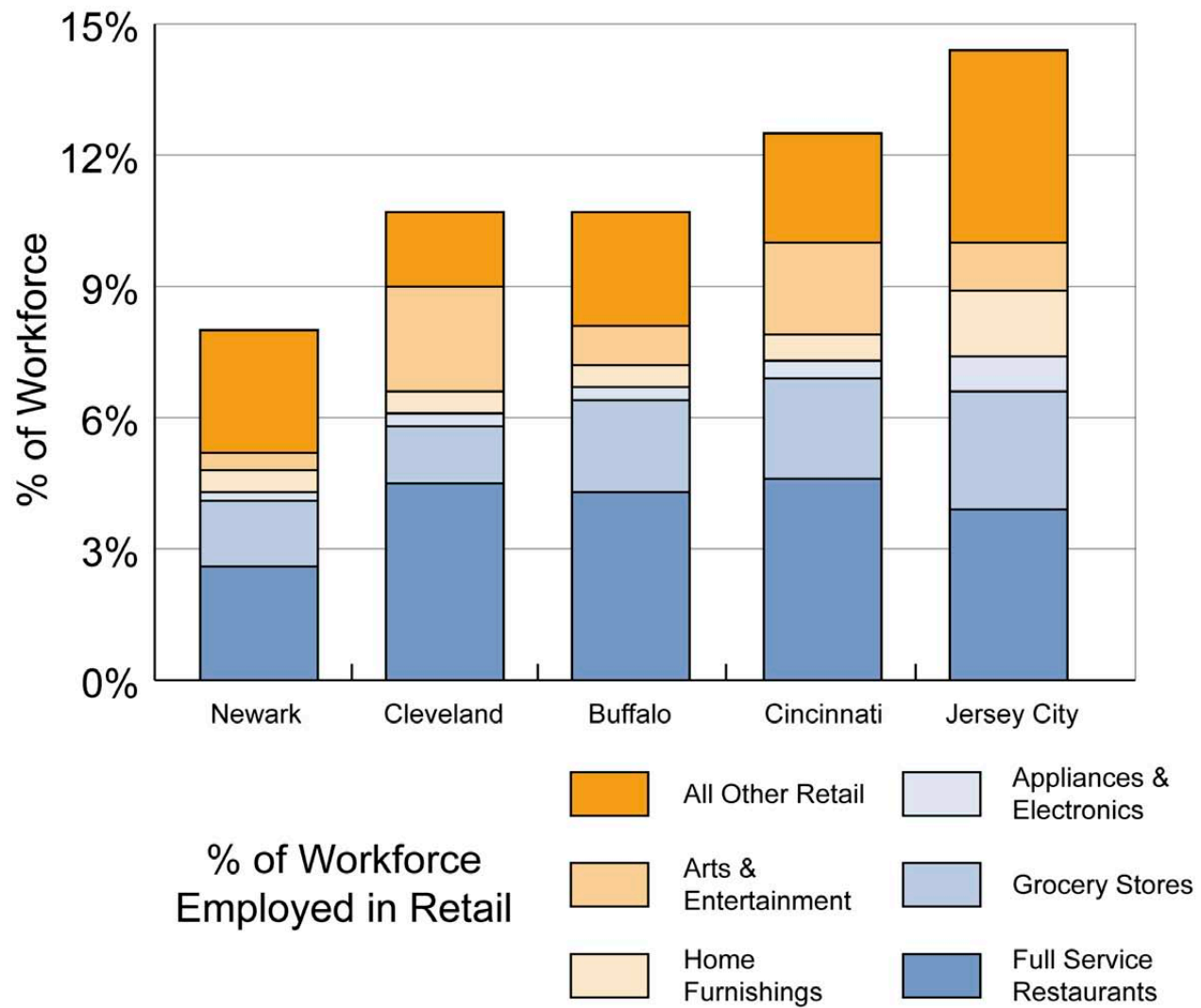




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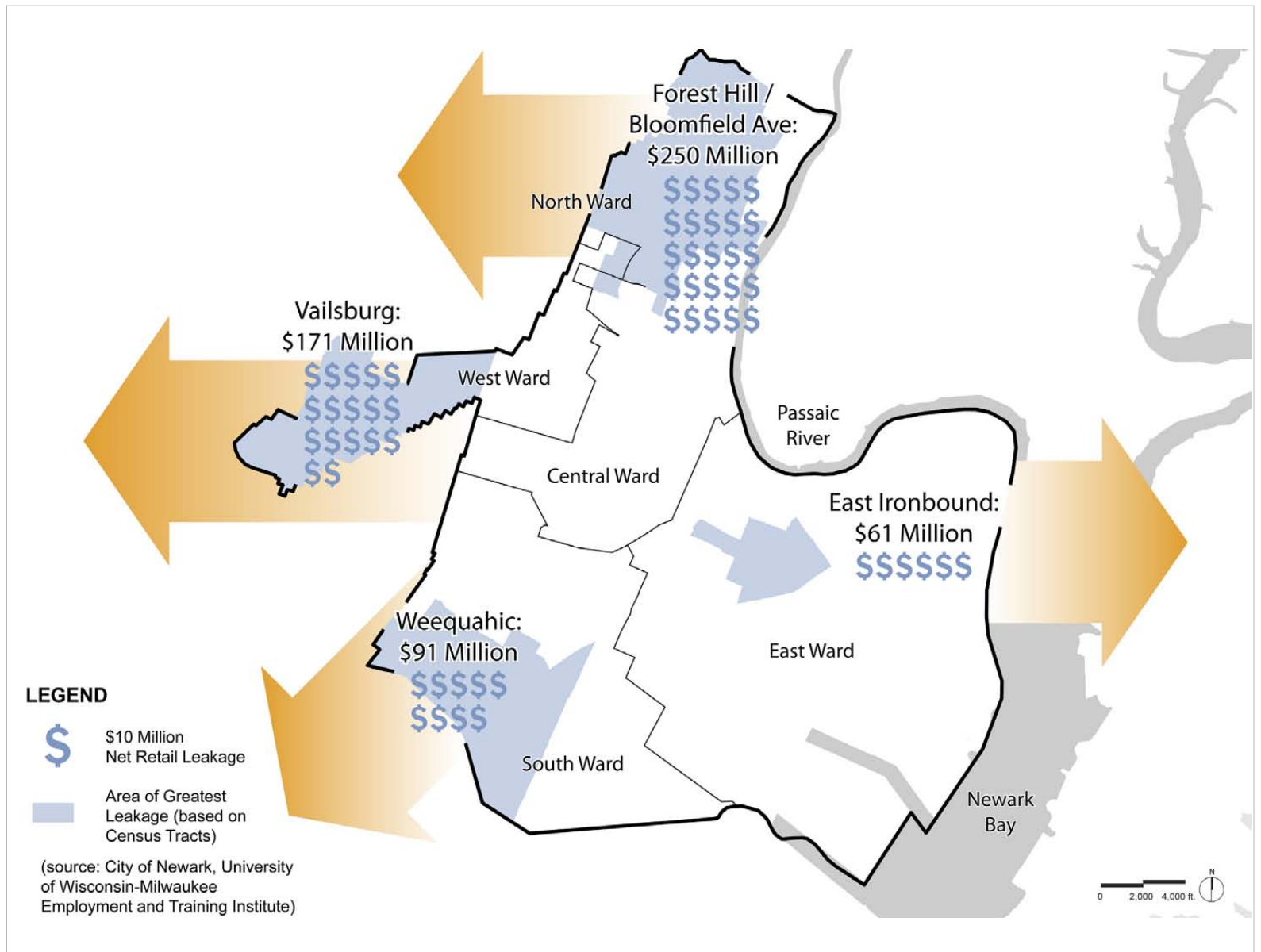


**Figure 2.6**  
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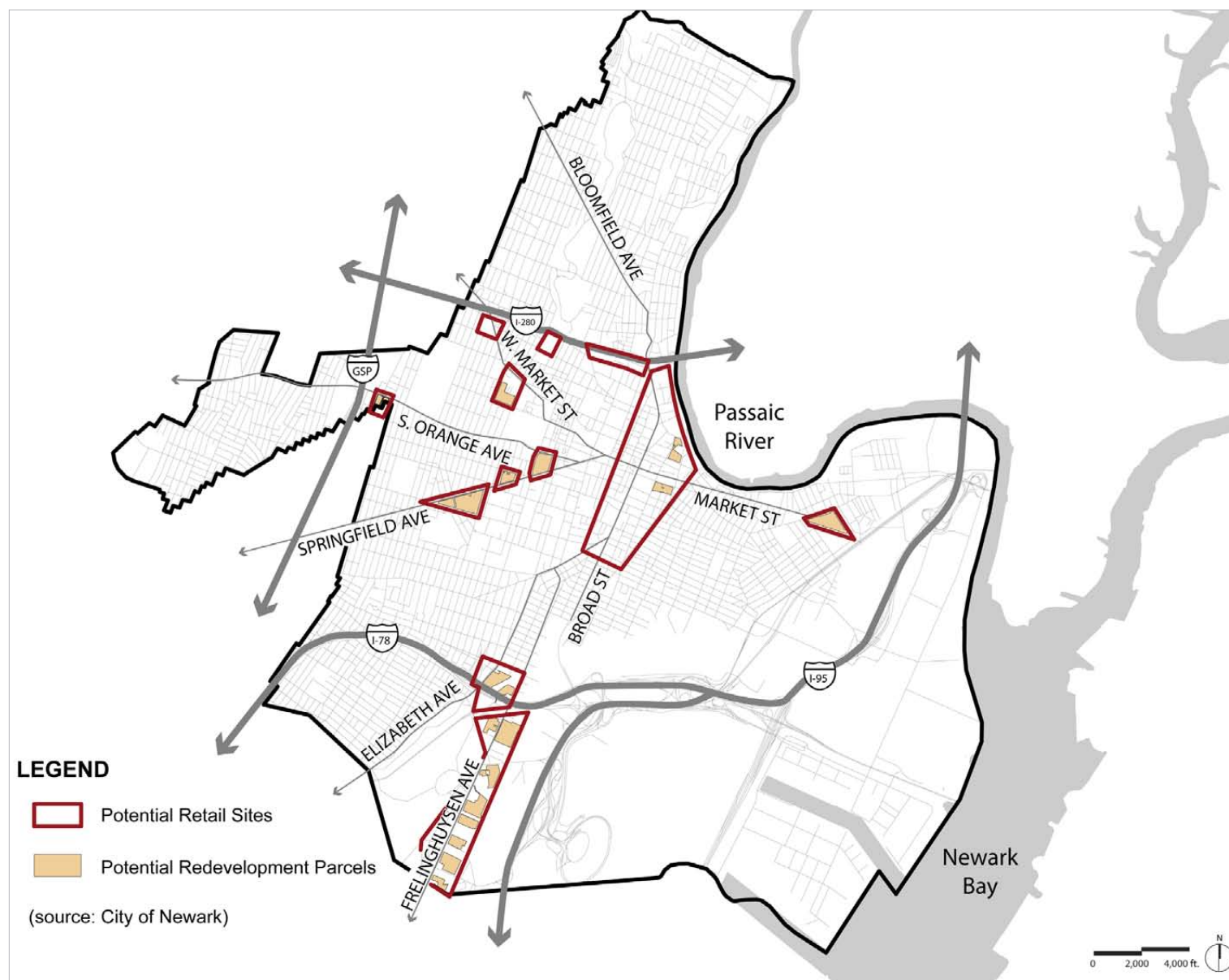




**Figure 2.9**  
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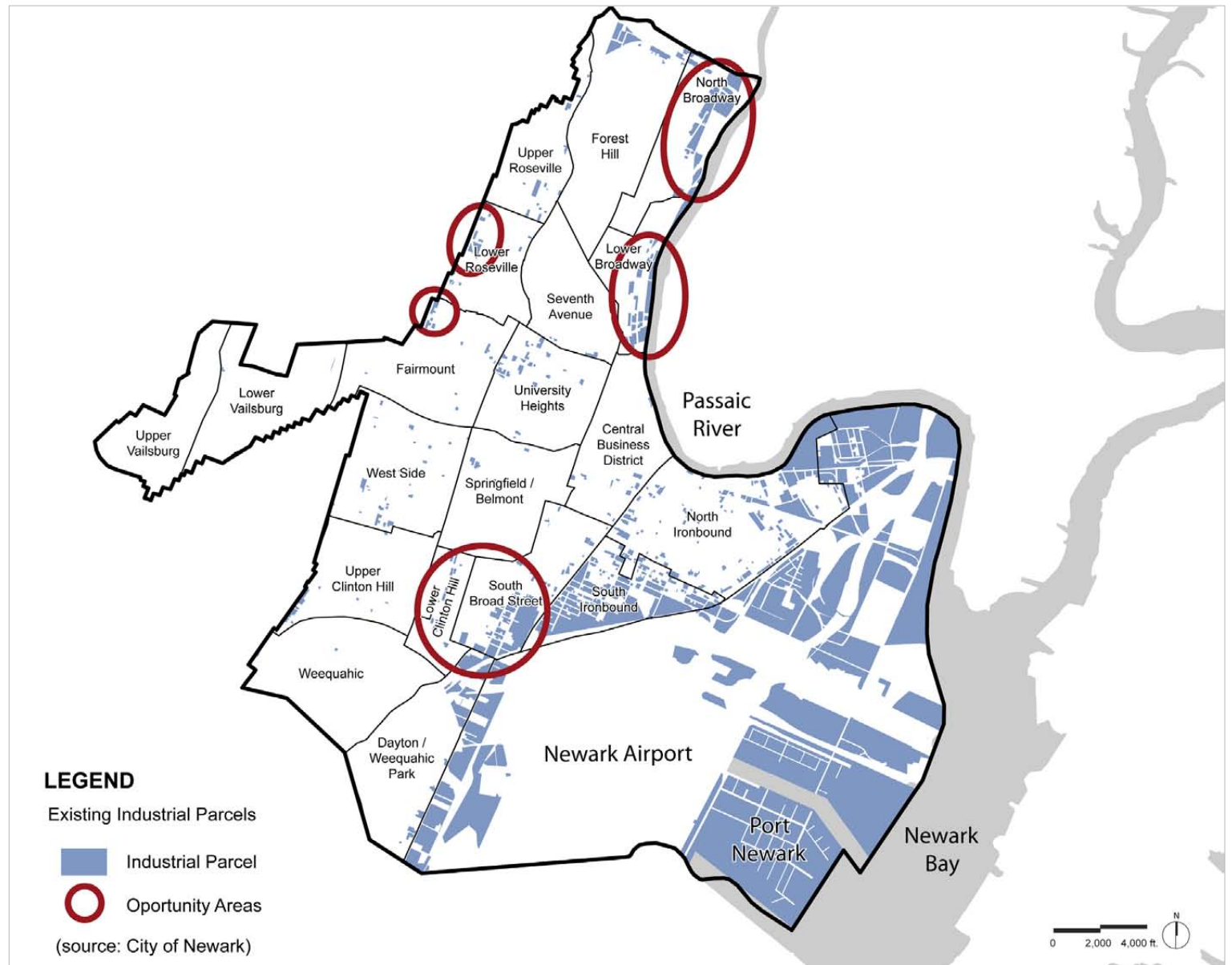
**Figure 2.10**  
Destination Retail Sites

These ten sites plus Downtown and the Frelinghuysen / Elizabeth Street corridor have enough land capacity to absorb Newark's estimated need of 1.8 million square feet of new retail.



**Figure 2.11**  
Stagnant and Declining  
Industrial Areas

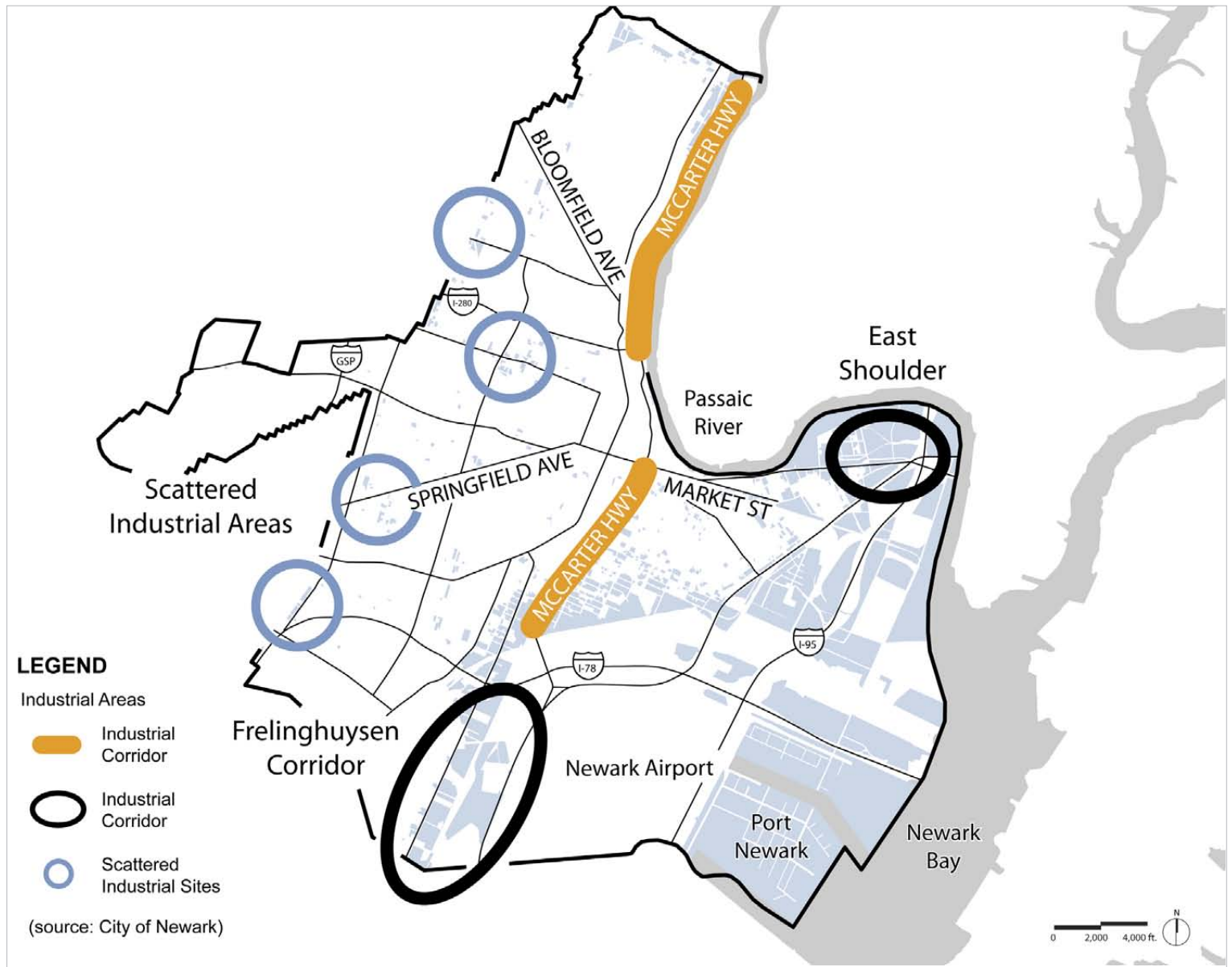
Several areas in Newark are ripe for mixed-use and light manufacturing, but might have infrastructure dedicated to heavy industry or still include heavy manufacturing firms that may be better located further away from residential areas.

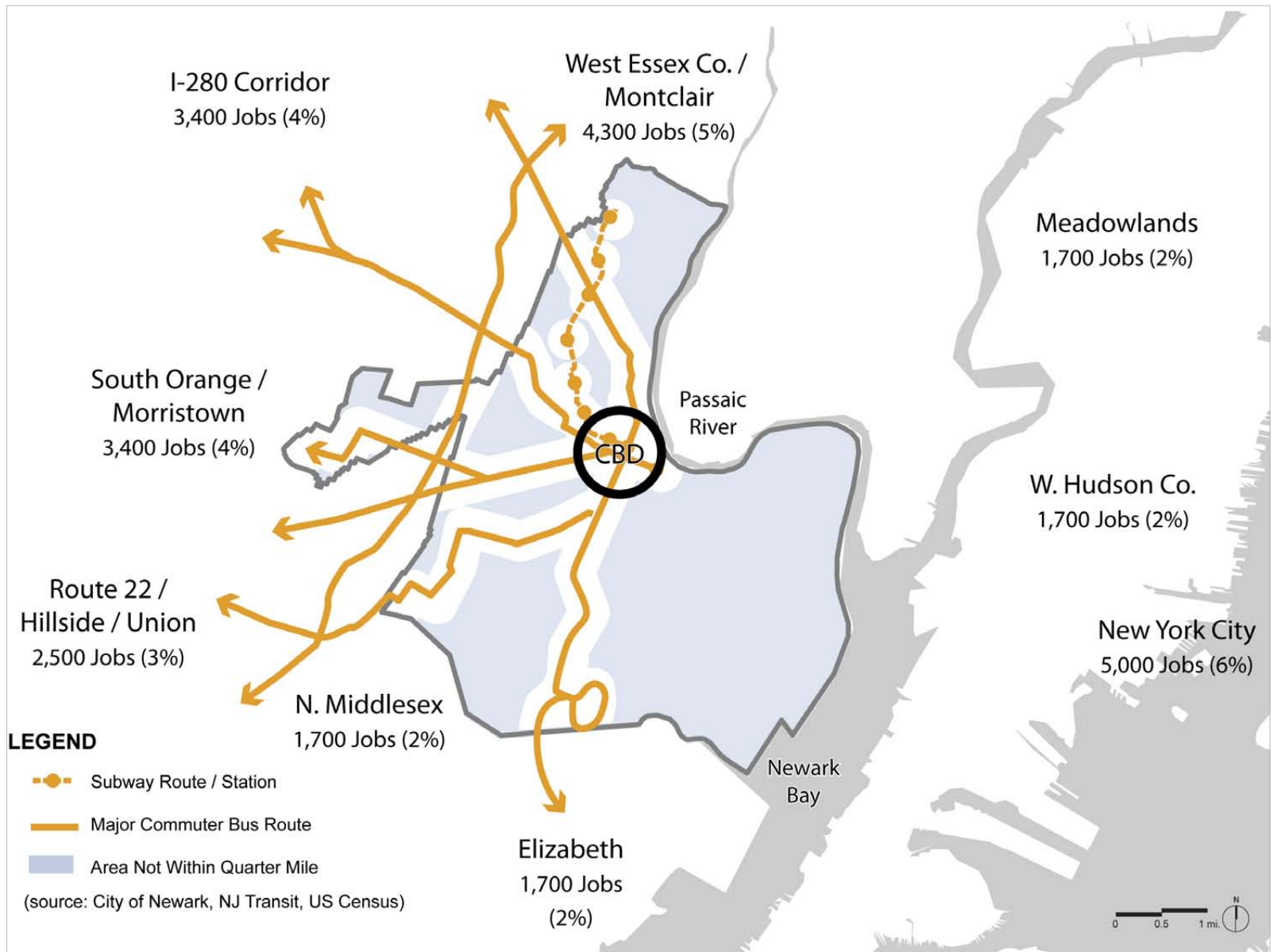




**Figure 2.12**  
Potential Mixed Use  
Industrial Districts

The city has 2,132 acres of industrial land, or 15% of its total land area, outside the Port. Some of this land could become a showcase for mixed-use industrial districts to help attract and grow light manufacturing and green industry.



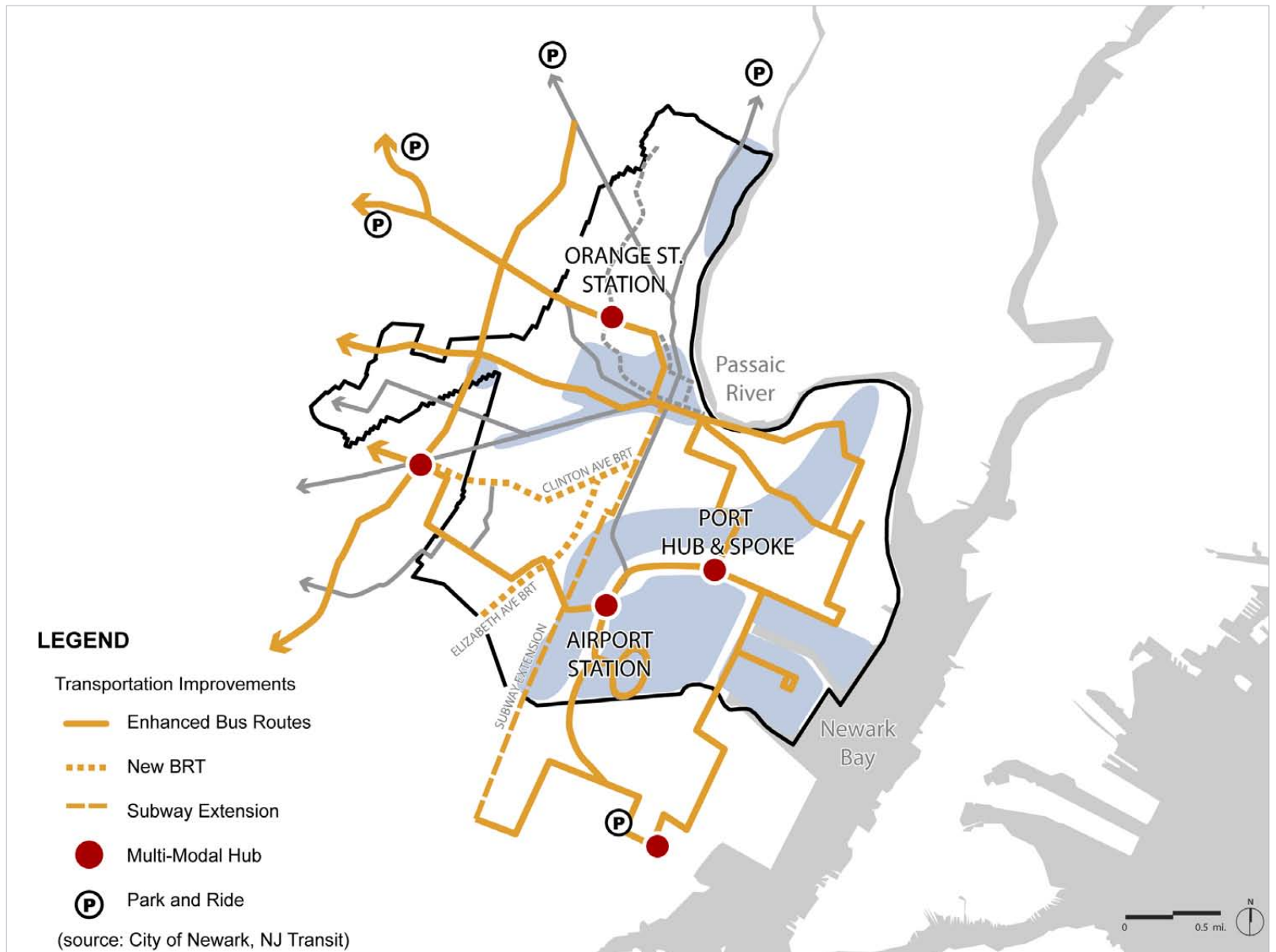


**Figure 2.13**  
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Employment Centers

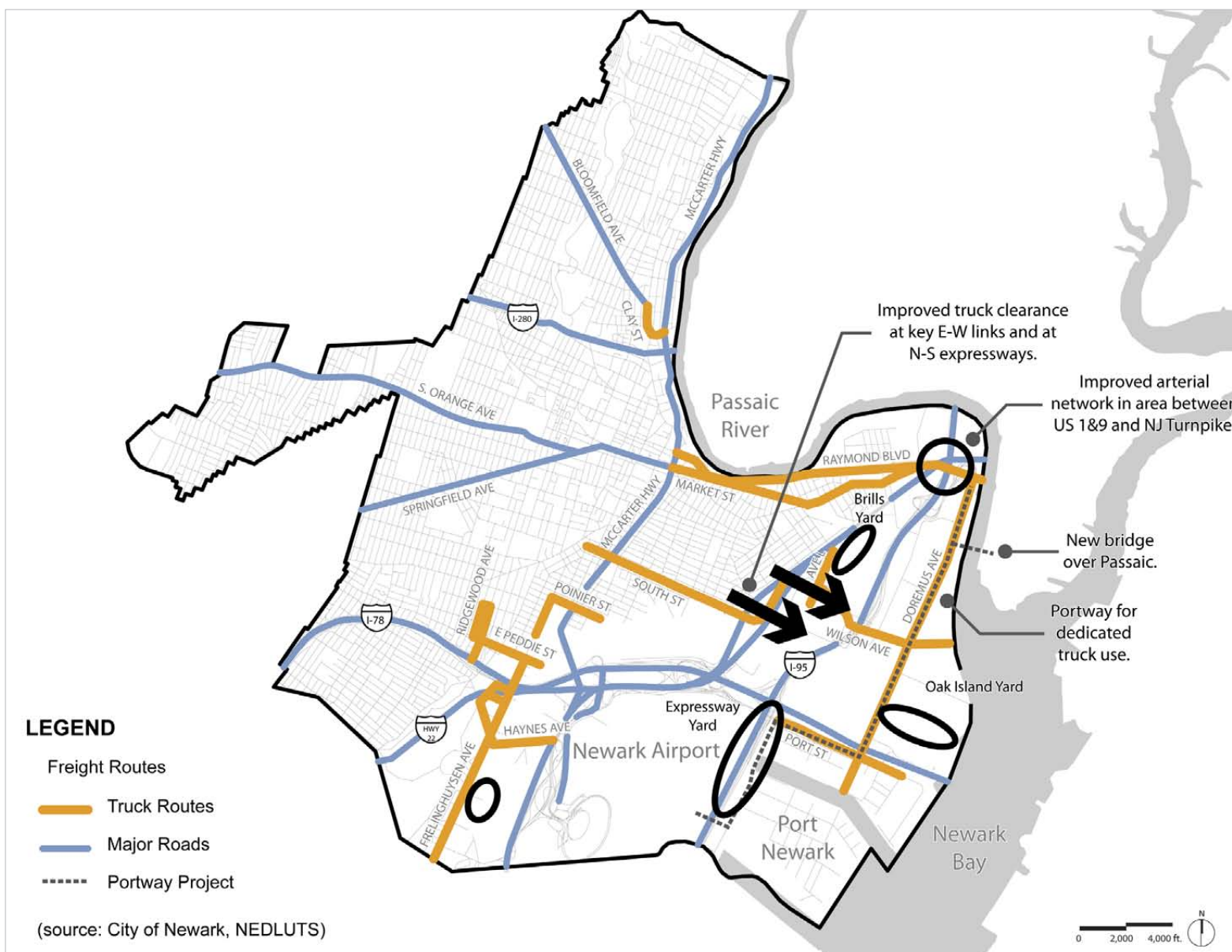


**Figure 2.14**  
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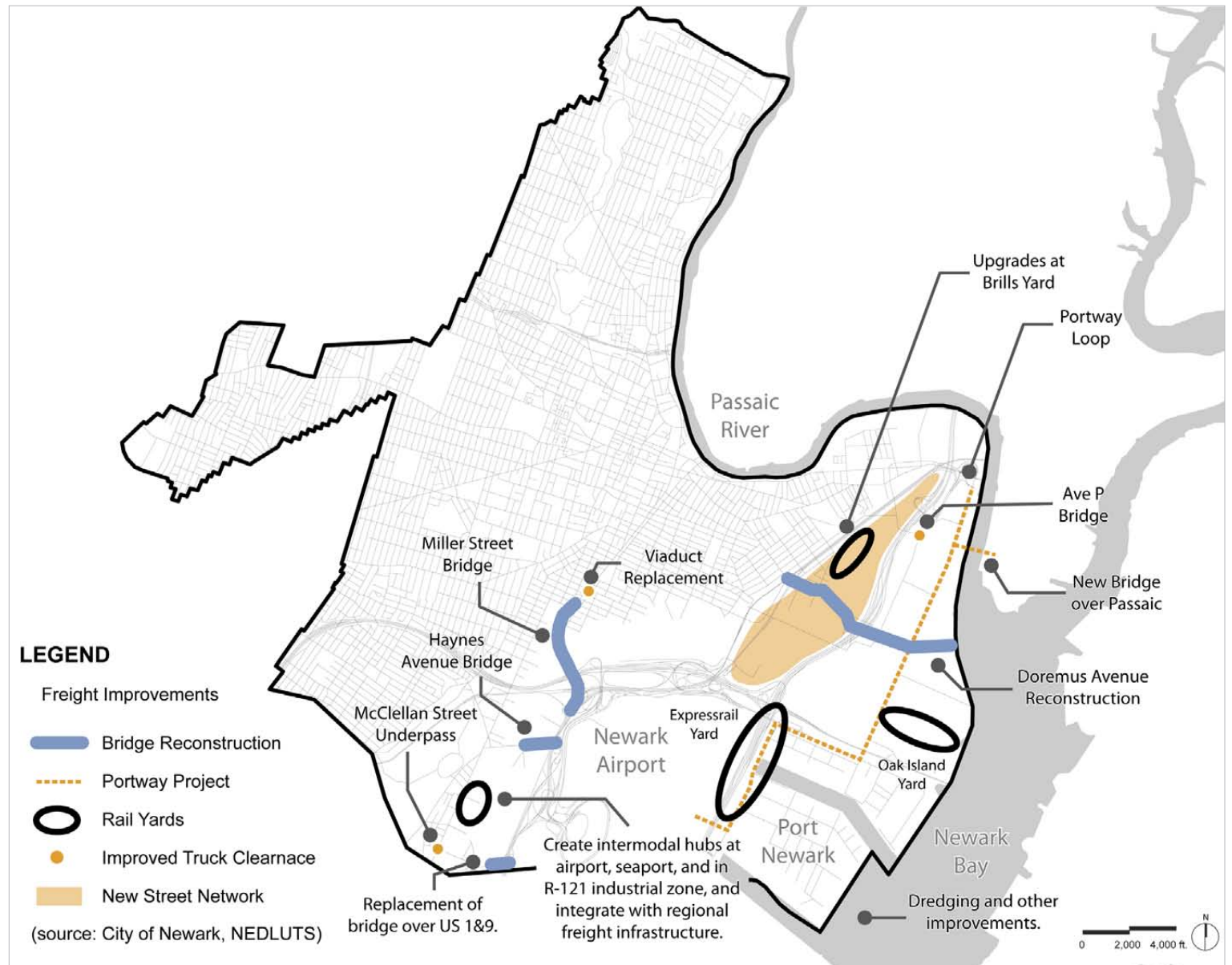




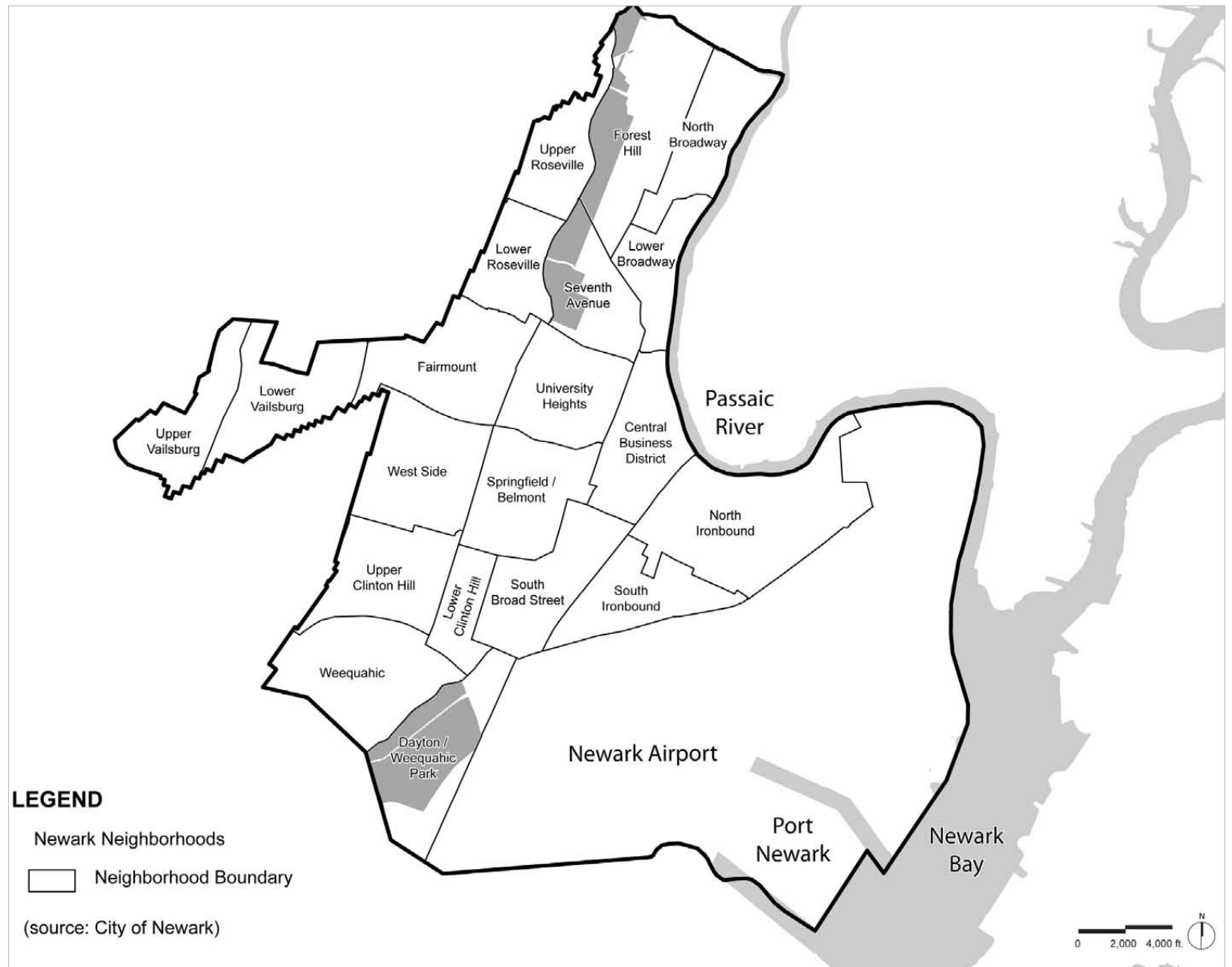
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Proposed Transit  
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**Figure 2.16**  
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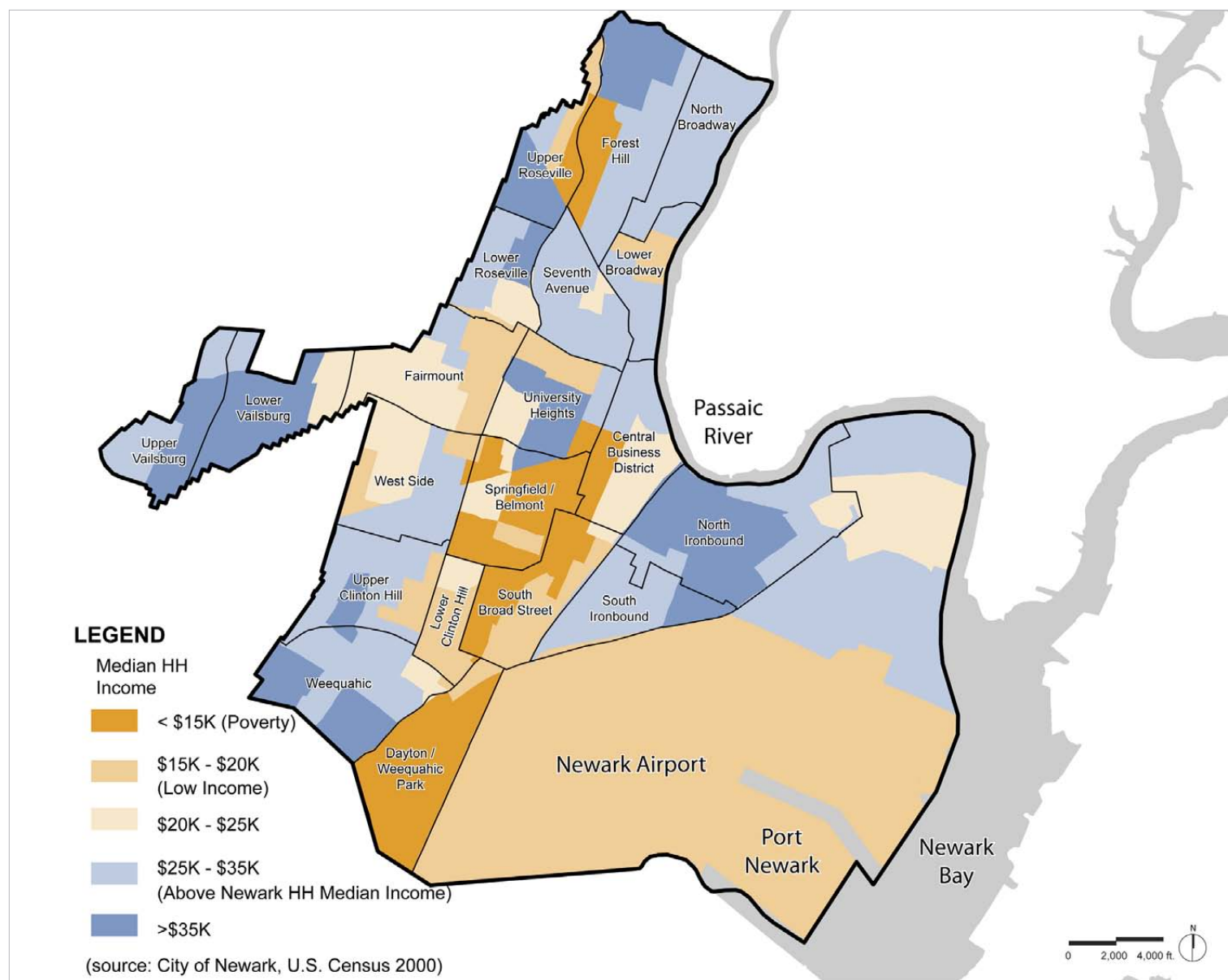


**Figure 2.17**  
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Infrastructure  
Improvements

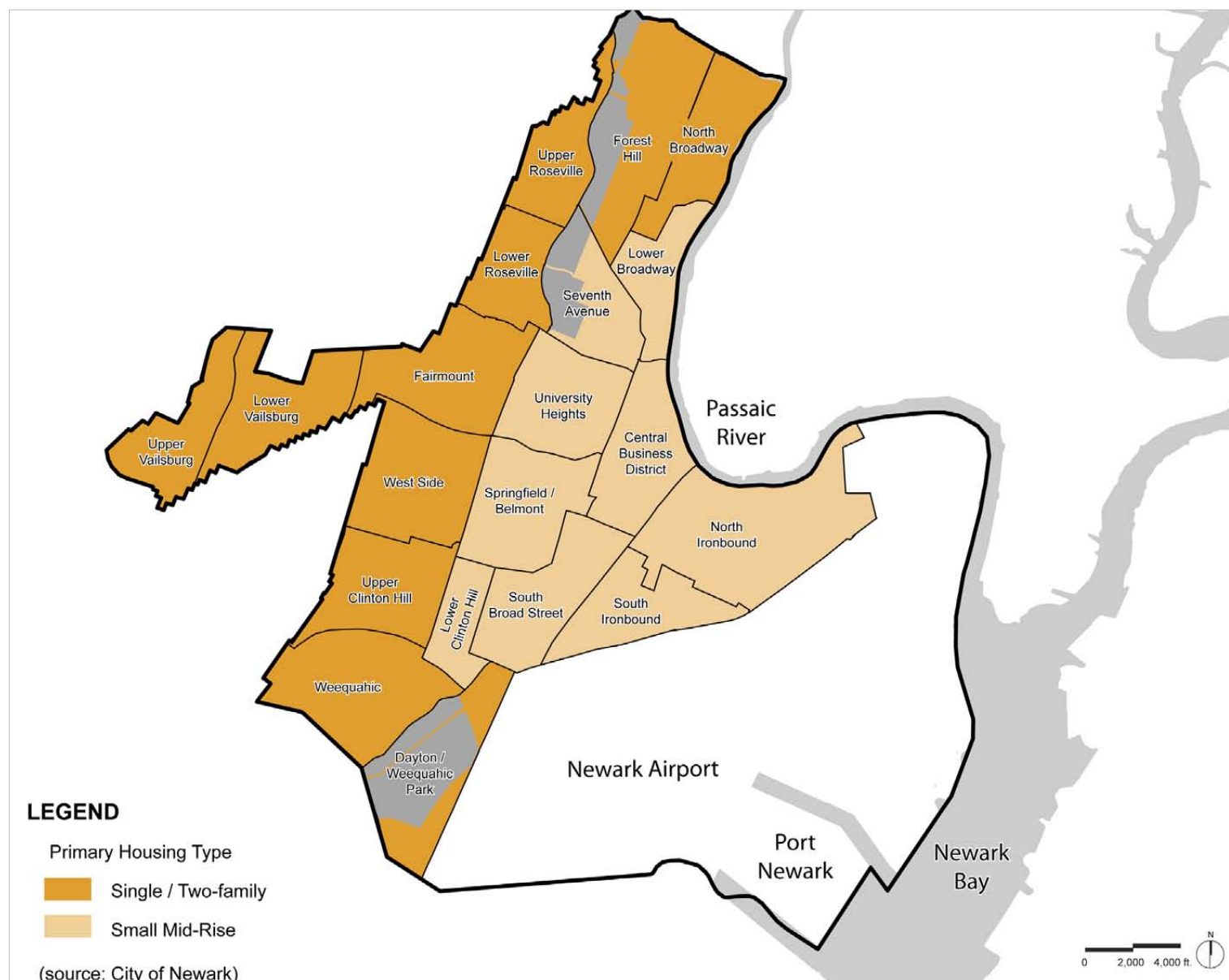


**Figure 3.1**  
Newark Neighborhoods





**Figure 3.2**  
Median HH Income



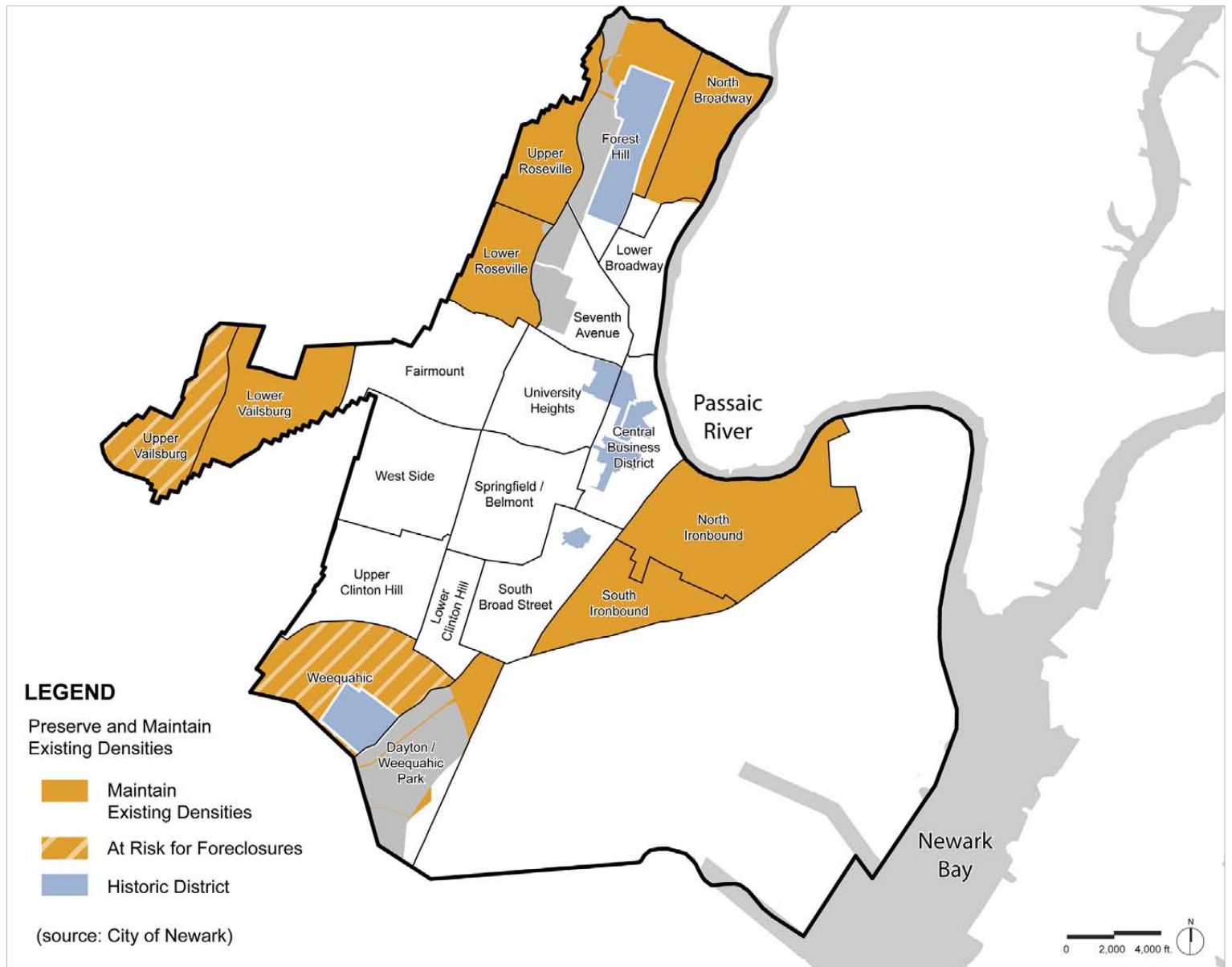
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**Figure 3.4**  
Vacant and Abandoned  
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**Figure 3.5**  
**Strategy to Preserve and**  
**Maintain Existing Densities**

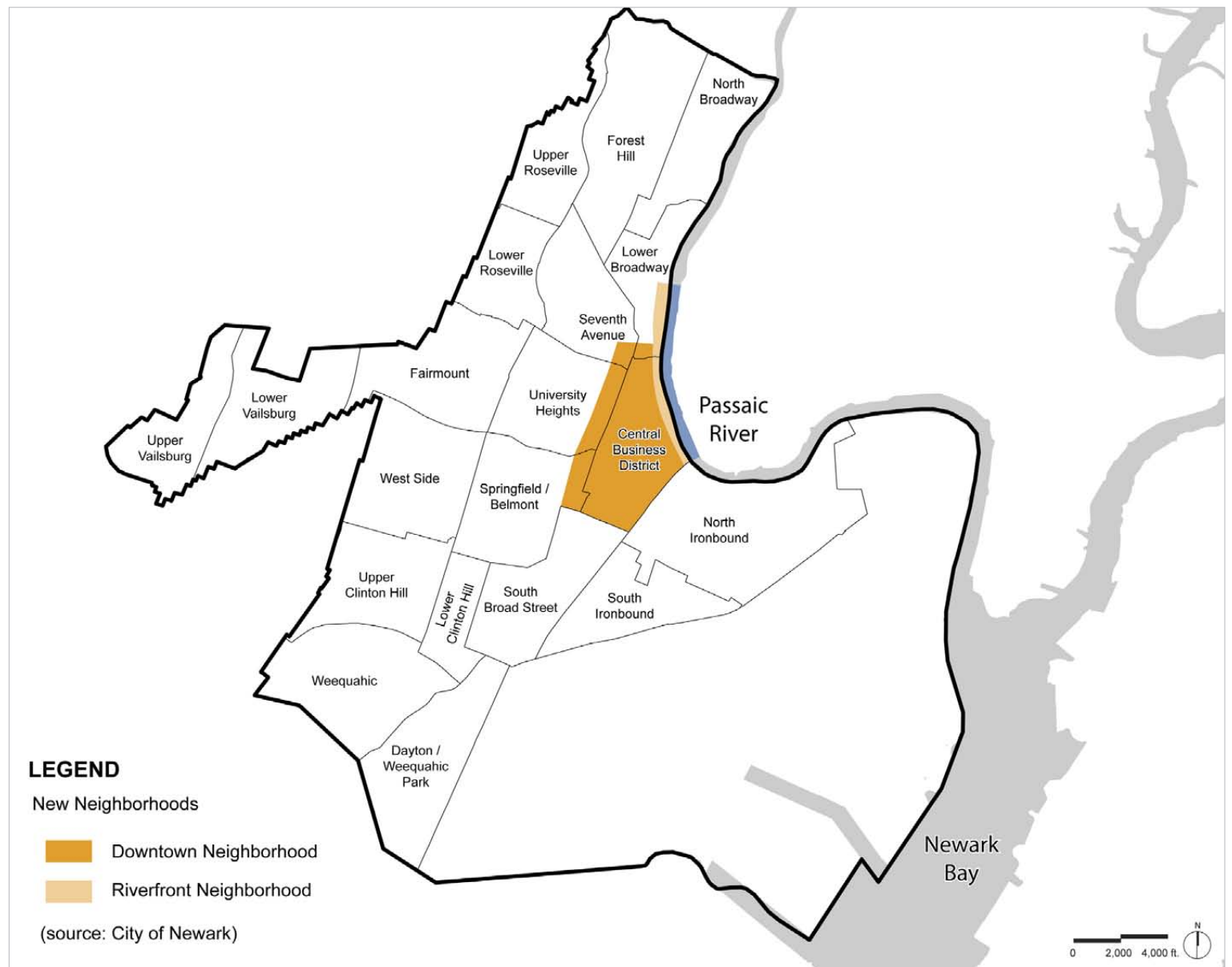
As the City grows, maintaining current densities in these areas of preservation and conservation will help ensure a diverse and attractive citywide housing stock for current and future stakeholders.





**Figure 3.6**  
**New Neighborhoods**

Downtown and the Riverfront provide an excellent opportunity to create more income diversity, build without displacement of existing residents, and provide housing for a mix of household incomes.



**Figure 3.7**  
Capacity for Higher  
Density Mixed-income  
Neighborhoods

High density development of publicly-owned land will make these neighborhoods more inclusive and diverse:

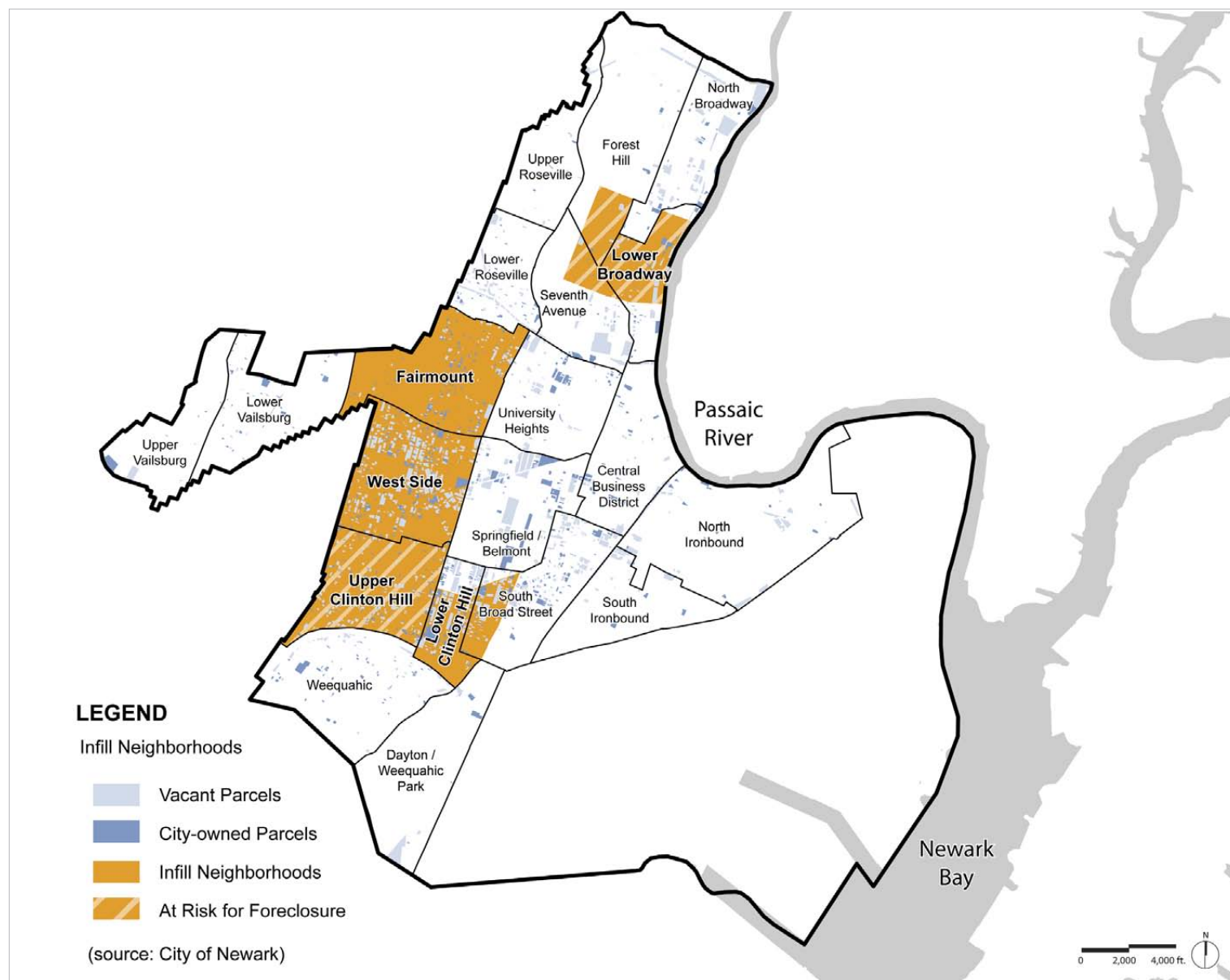
- Seventh Avenue
- University Heights
- Springfield / Belmont
- South Broad Street

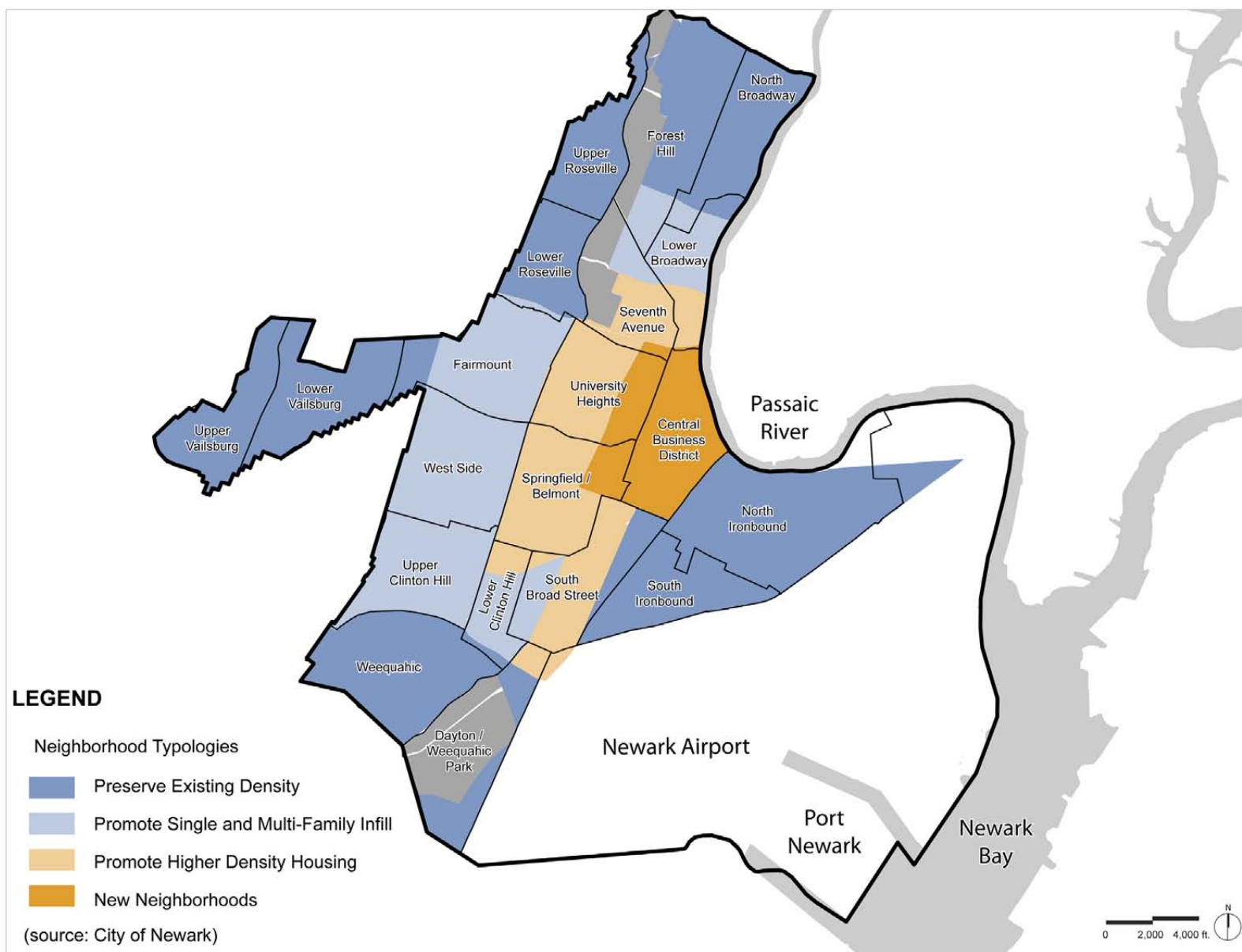


**Figure 3.8**  
Rehabilitation and Infill Opportunities

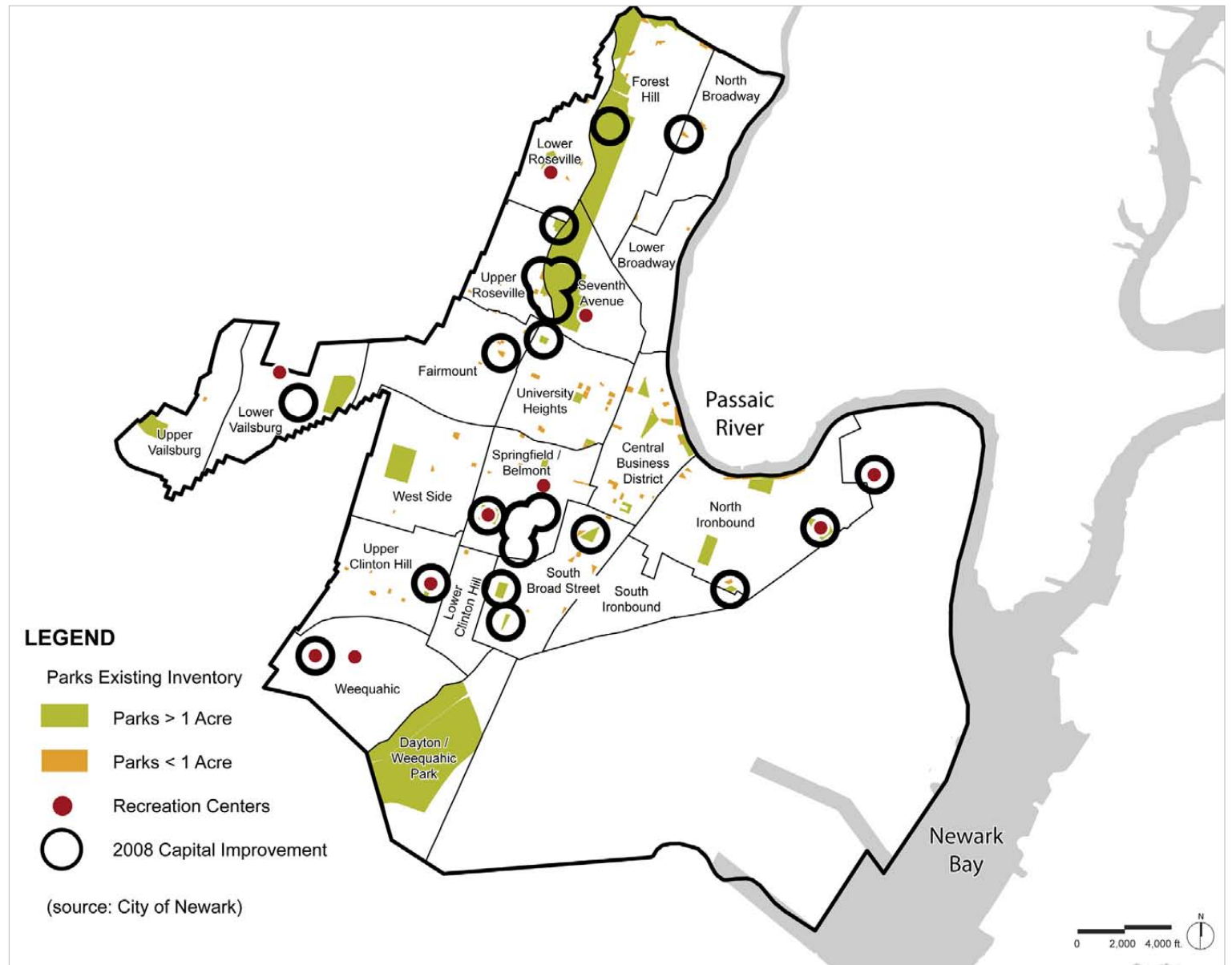
The following infill neighborhoods have over 260 acres of vacant land and over 2,600 vacant units:

- Lower Broadway
- Fairmount
- West Side
- Upper Clinton Hill
- Lower Clinton Hill



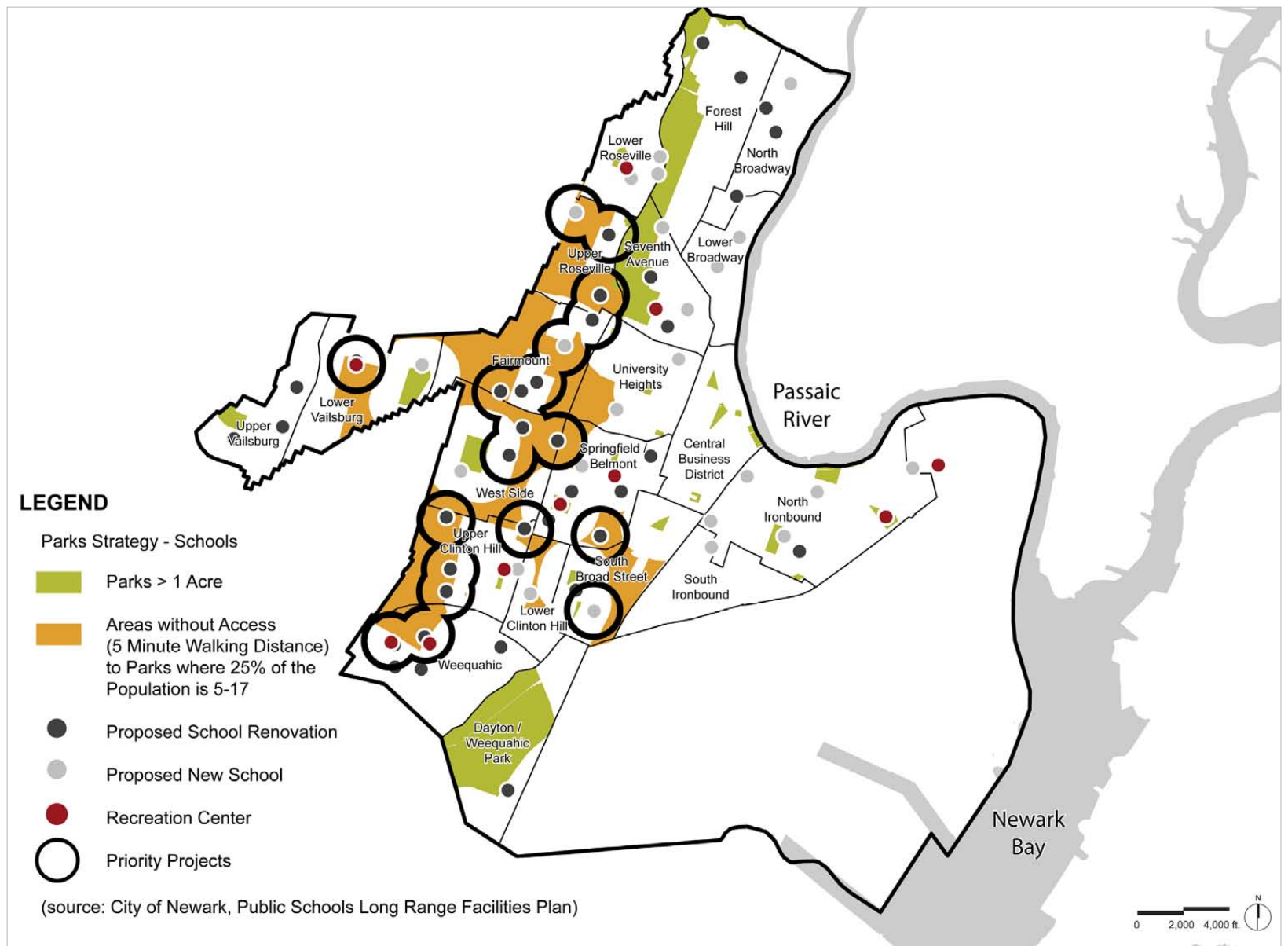


**Figure 3.9**  
Neighborhood  
Housing Typologies

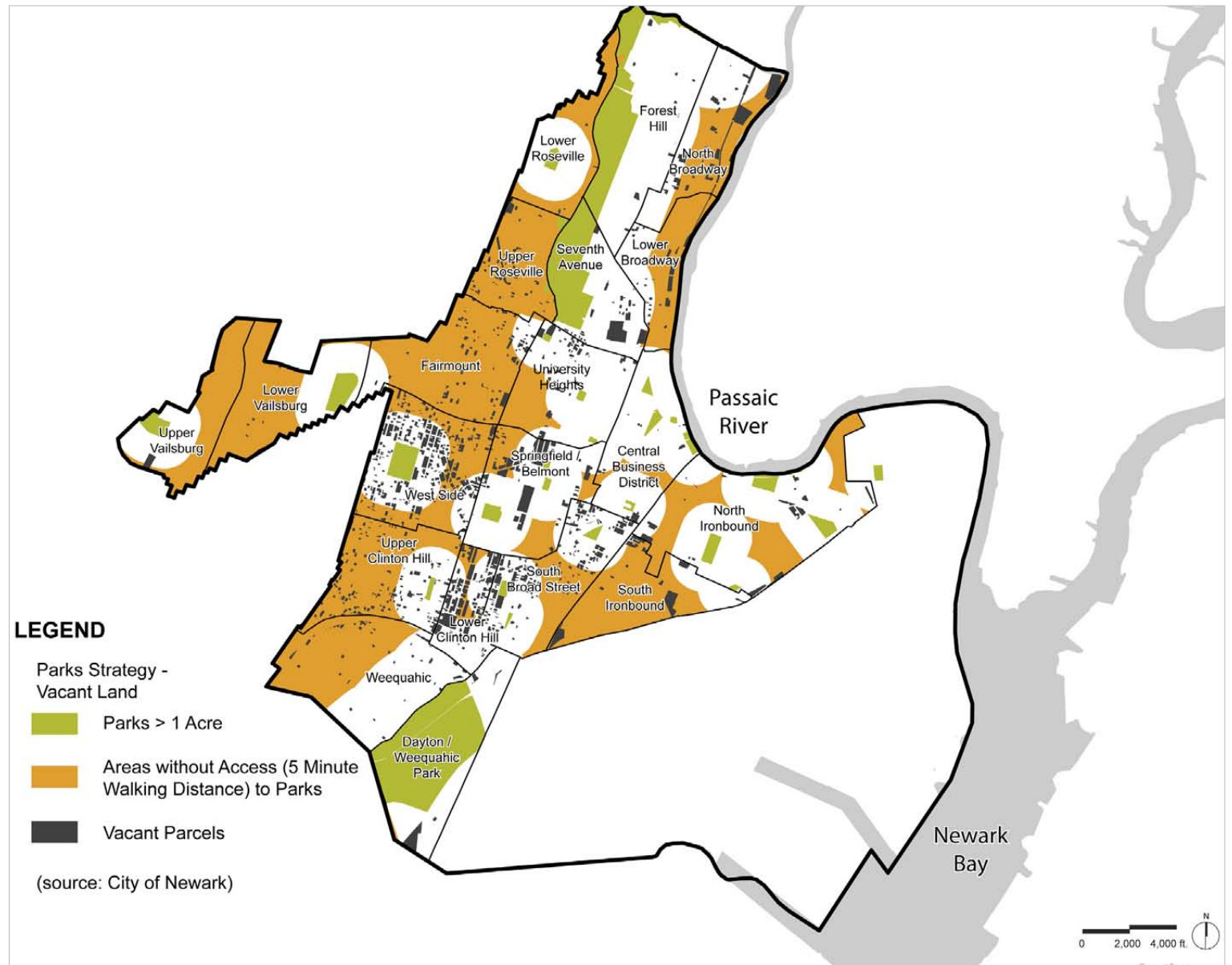


**Figure 3.10**  
Existing Parks and  
Recreation Centers





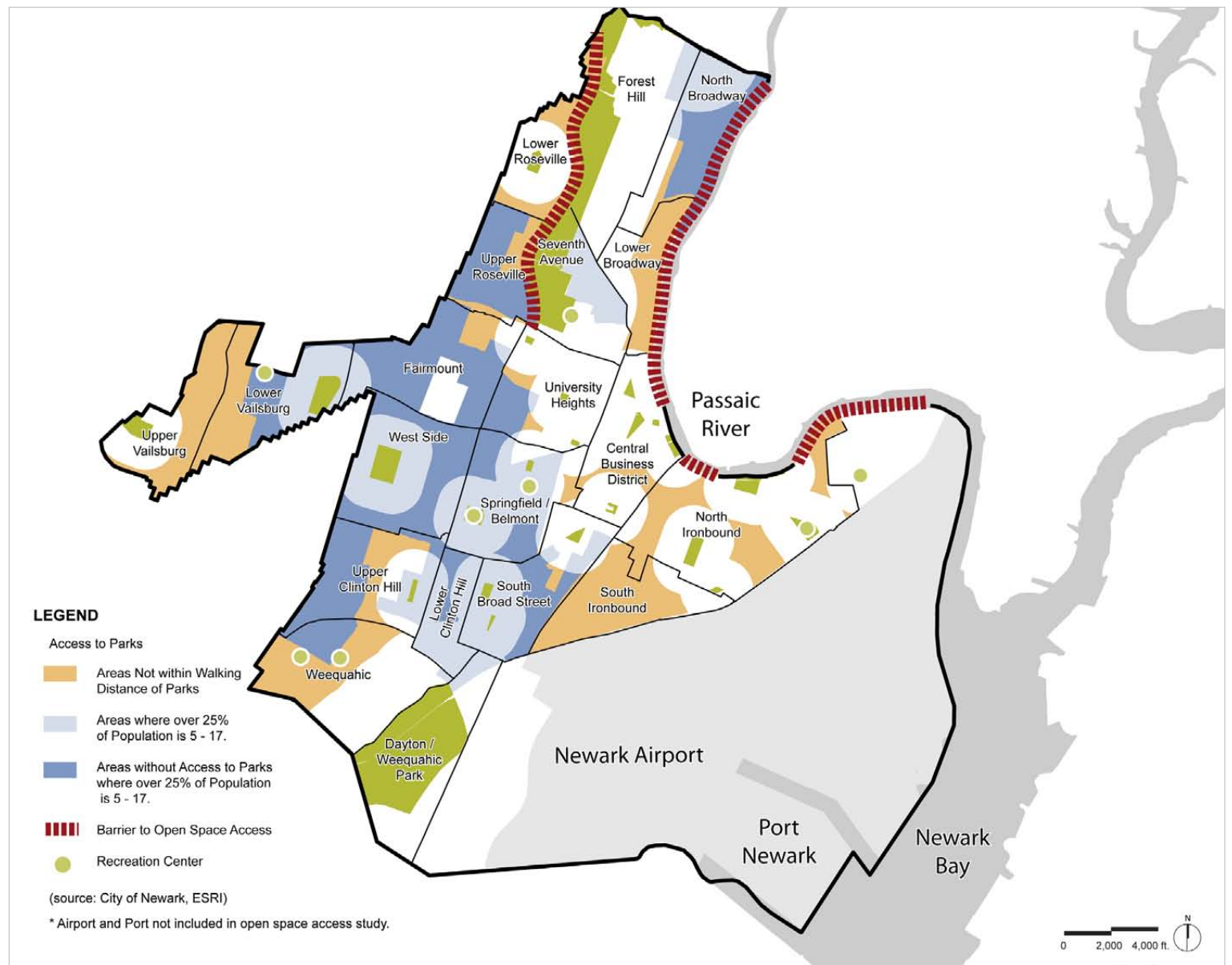
**Figure 3.11**  
Parks Strategy,  
Schools



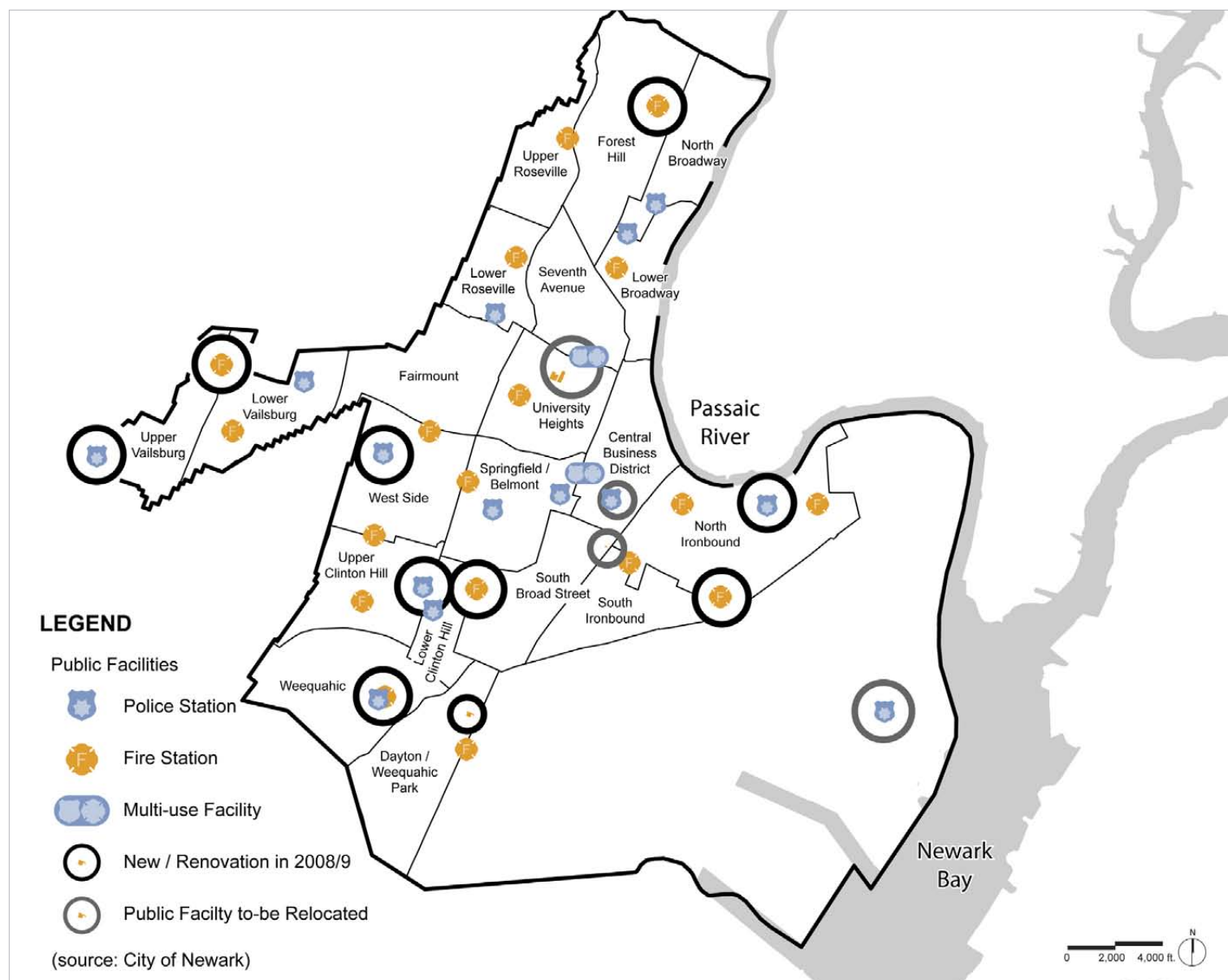
**Figure 3.12**  
Parks Strategy,  
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**Figure 3.13**  
**Access to Open Space and Recreation**

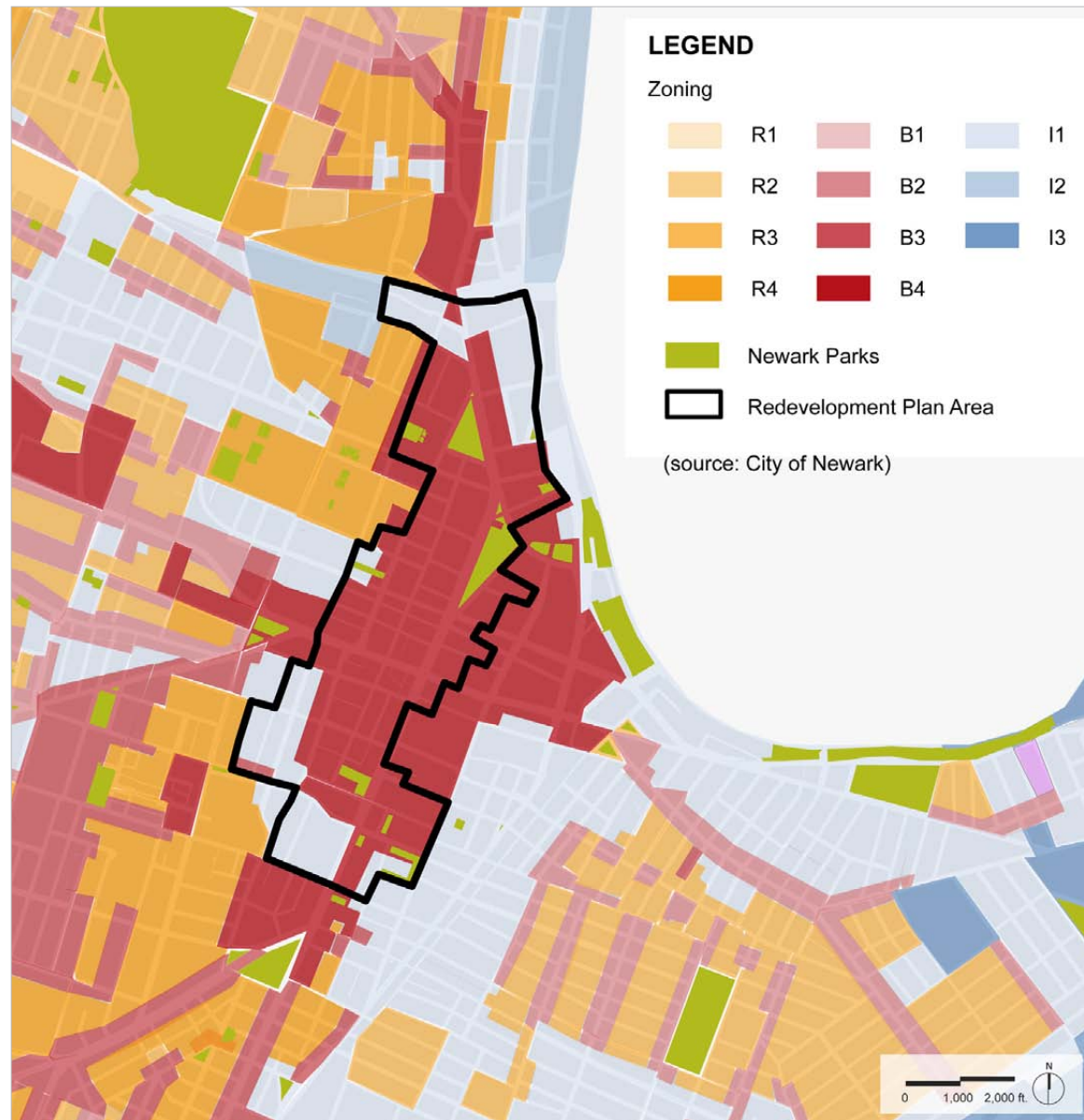
There are several pockets of Newark where a large percentage of school-aged children are without access to decent, usable open space and recreation.



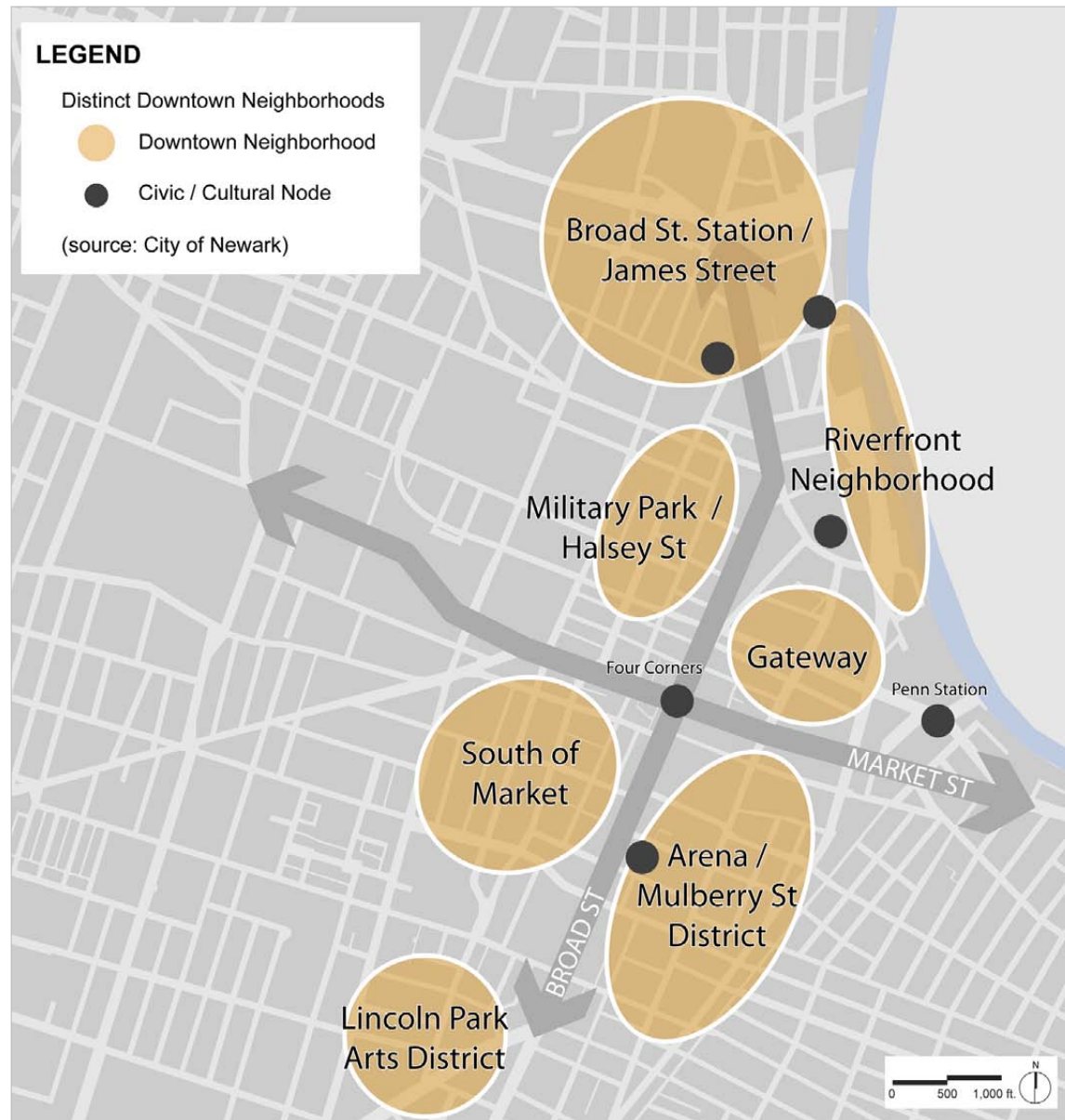




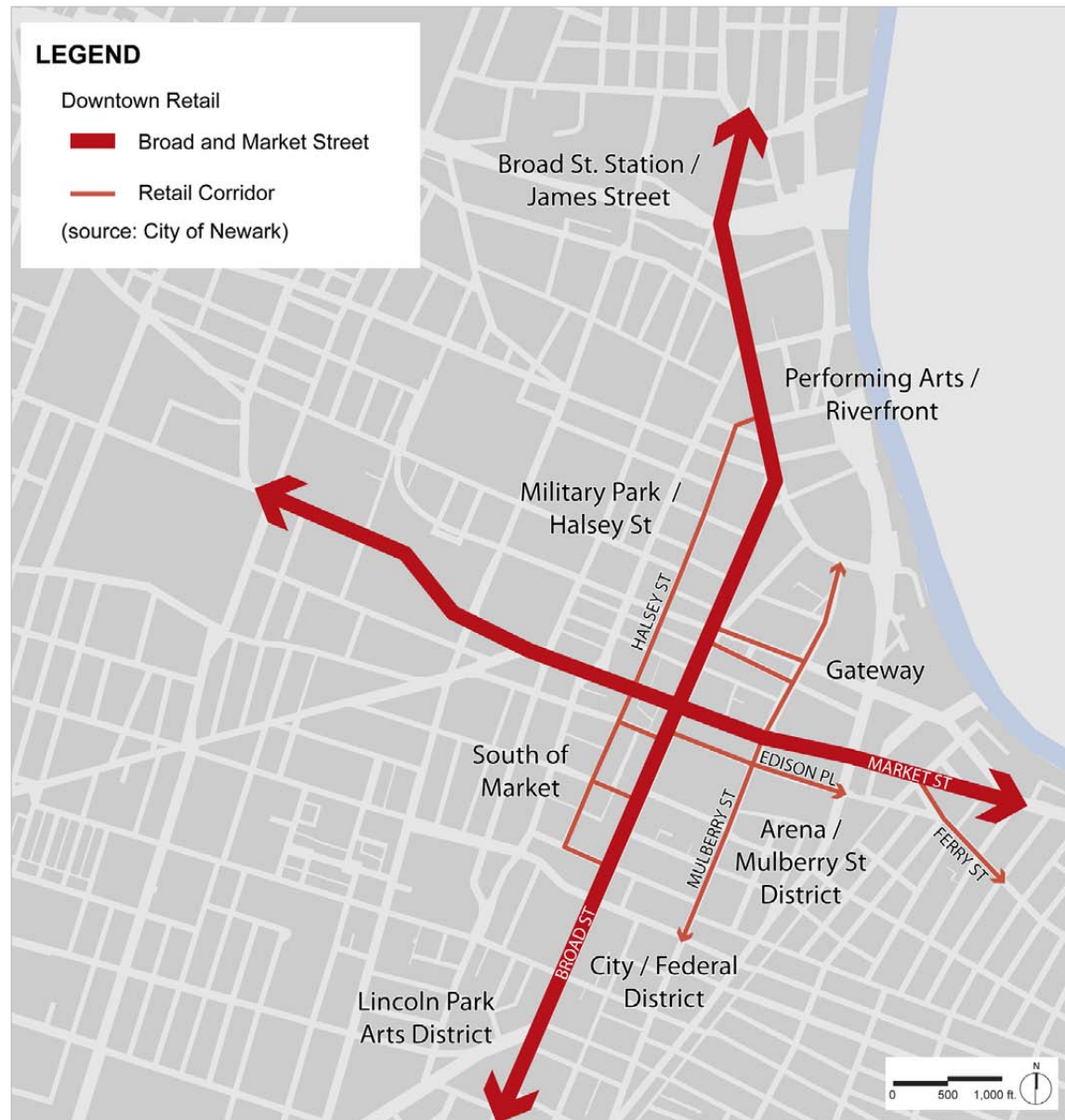
**Figure 3.14**  
Public Facilities



**Figure 4.1**  
Downtown Zoning prior to Adoption of  
the Living Downtown Plan



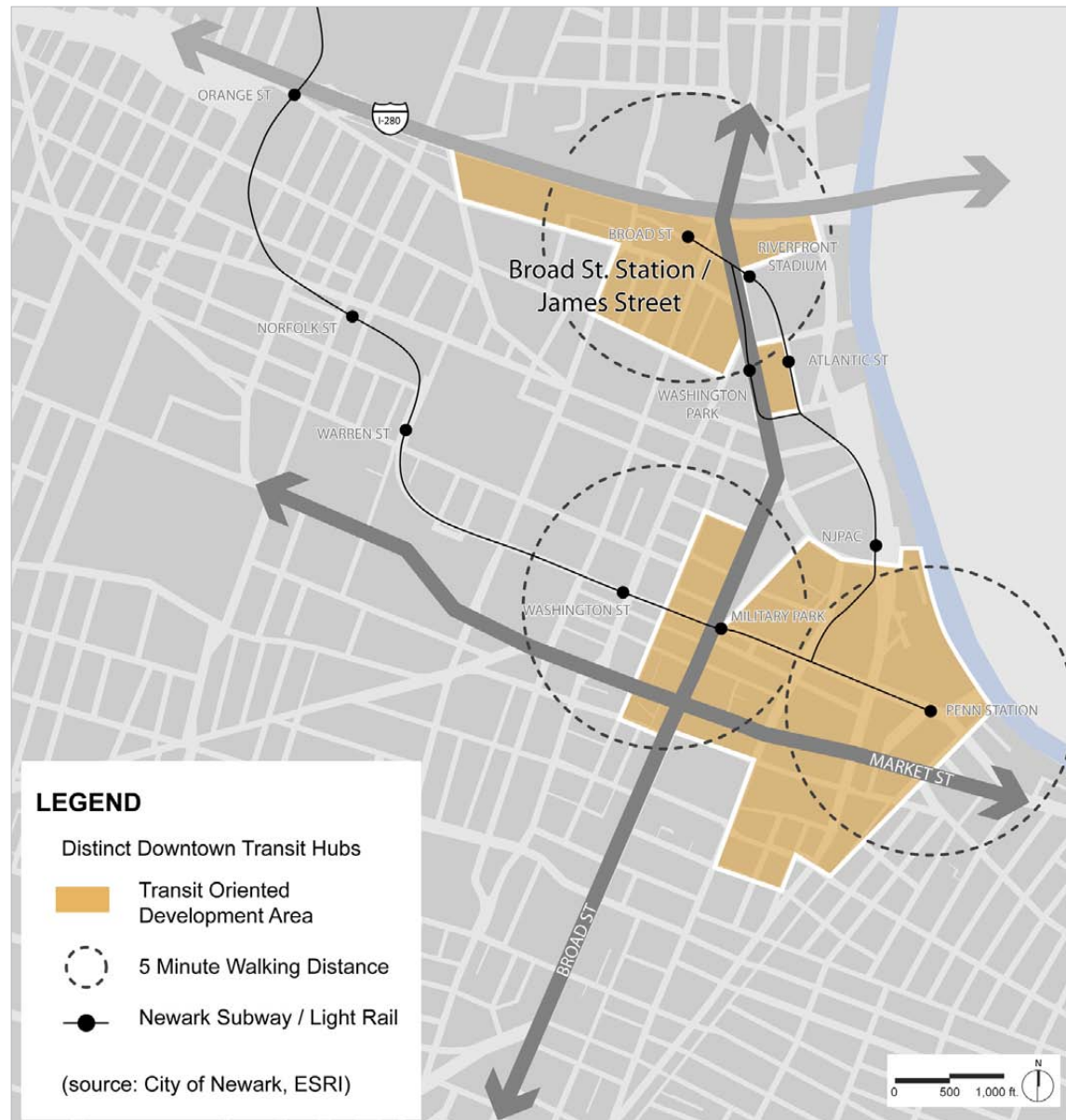
**Figure 4.2**  
**Distinct Downtown Neighborhoods**  
 (Urban design analysis by SOM.)

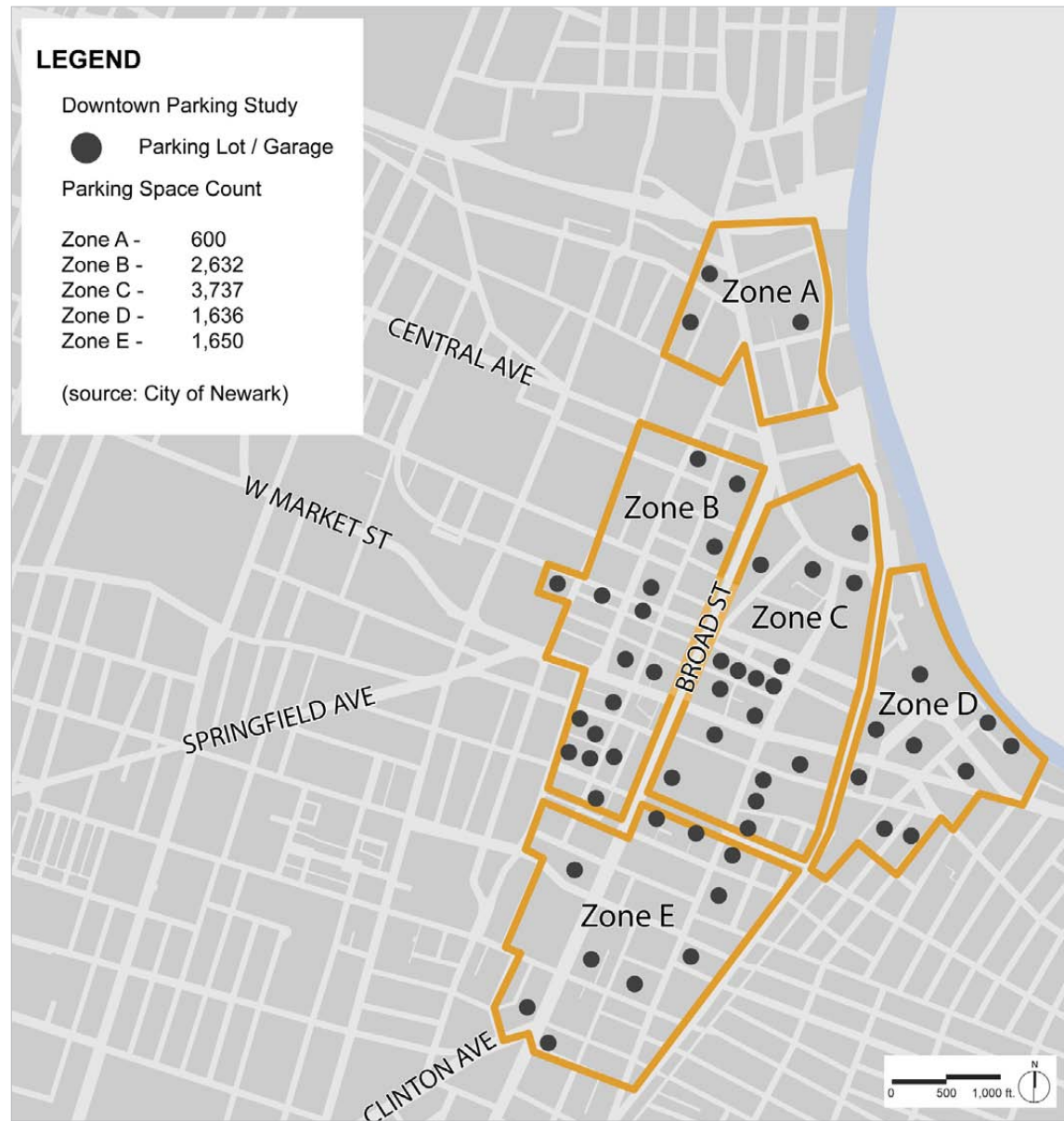


**Figure 4.3**  
**Four Corners and Hierarchy**  
**of Retail Streets**  
 (Urban design analysis by SOM.)



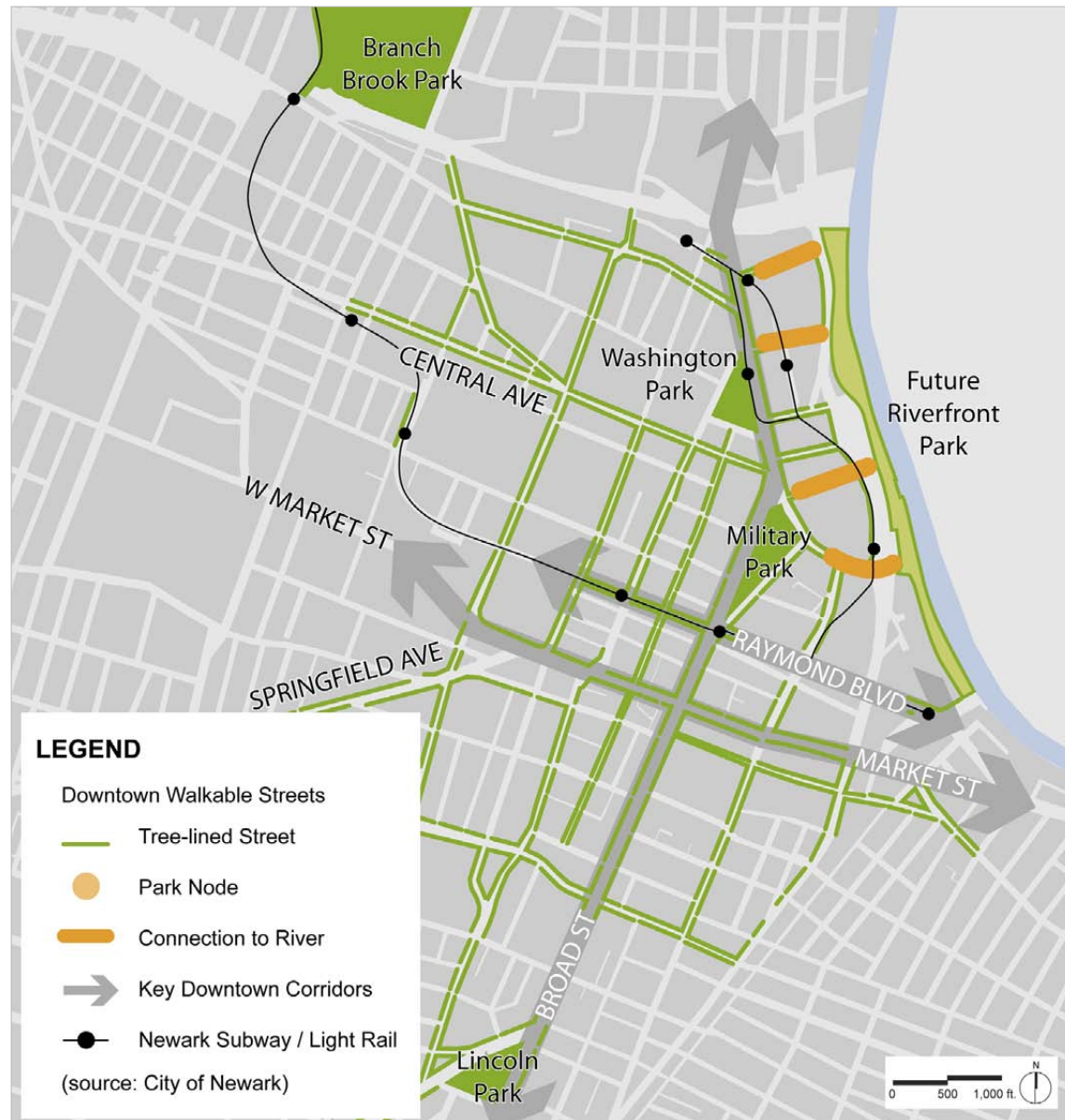
**Figure 4.4**  
**Distinct Transit Hubs**  
 (Urban design analysis by SOM.)



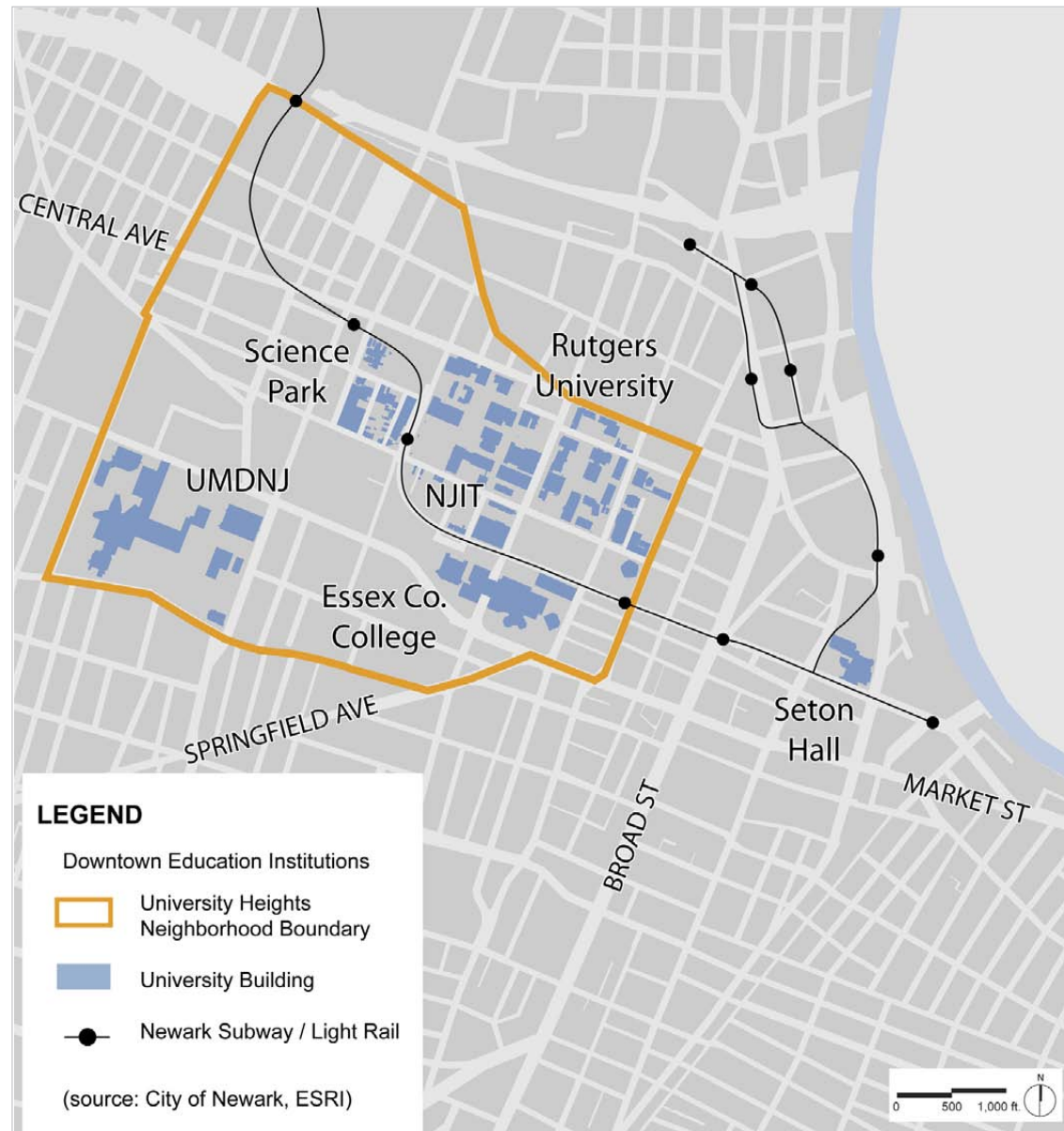


**Figure 4.5**  
**Existing Downtown Parking**  
 (Urban design analysis by SOM.)

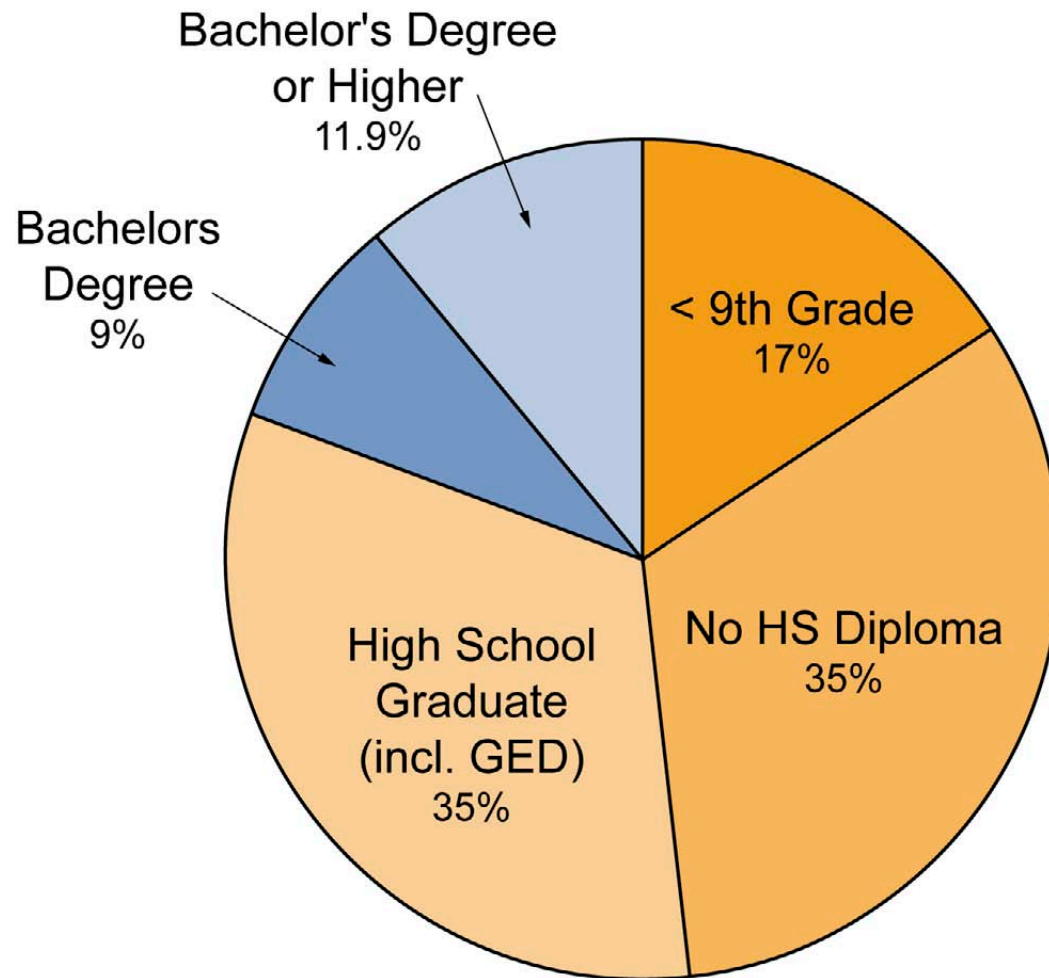




**Figure 4.6**  
**Downtown Walkable Streets**  
 (Urban design analysis by SOM.)

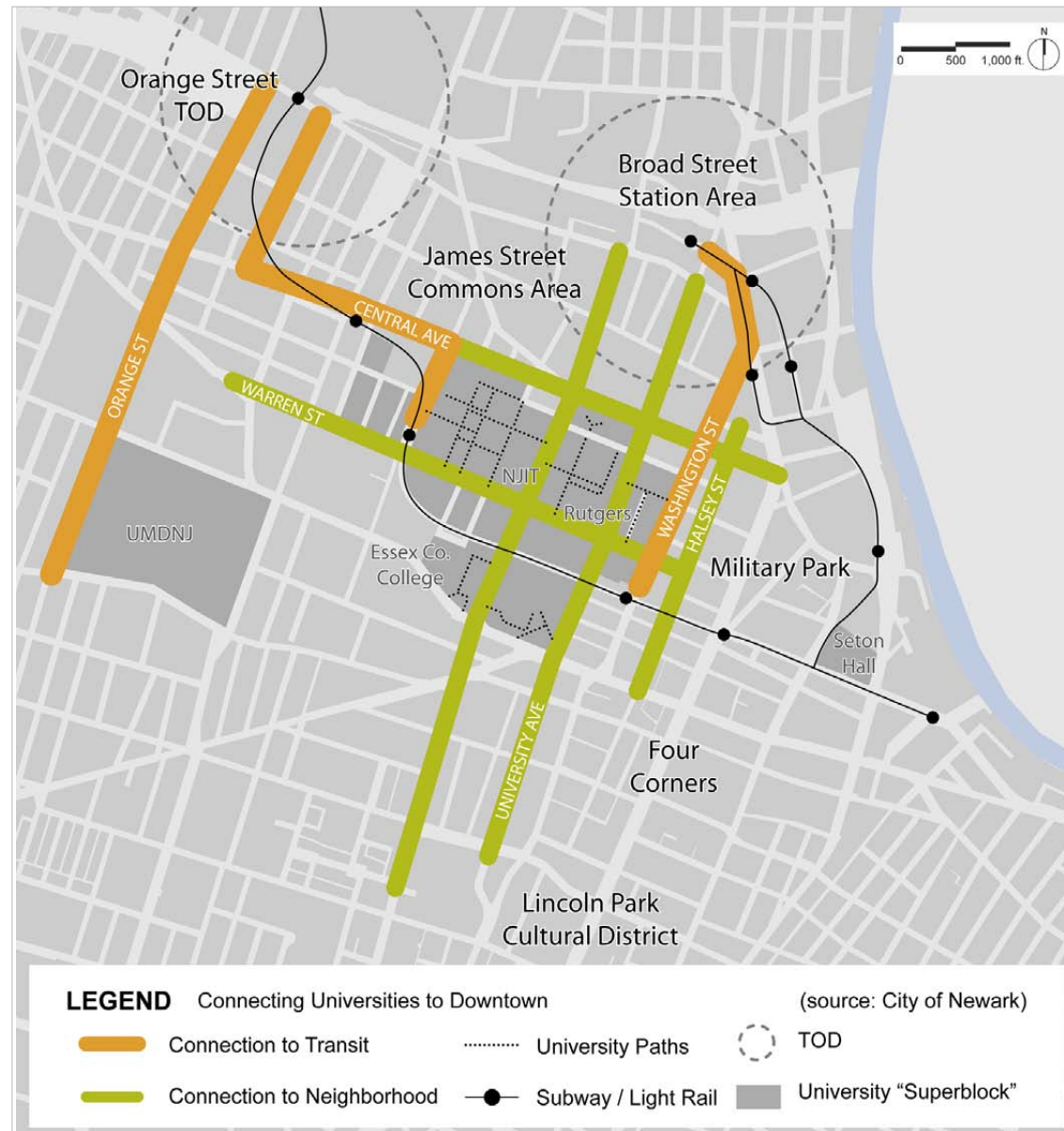


**Figure 4.7**  
Higher Education Institutions



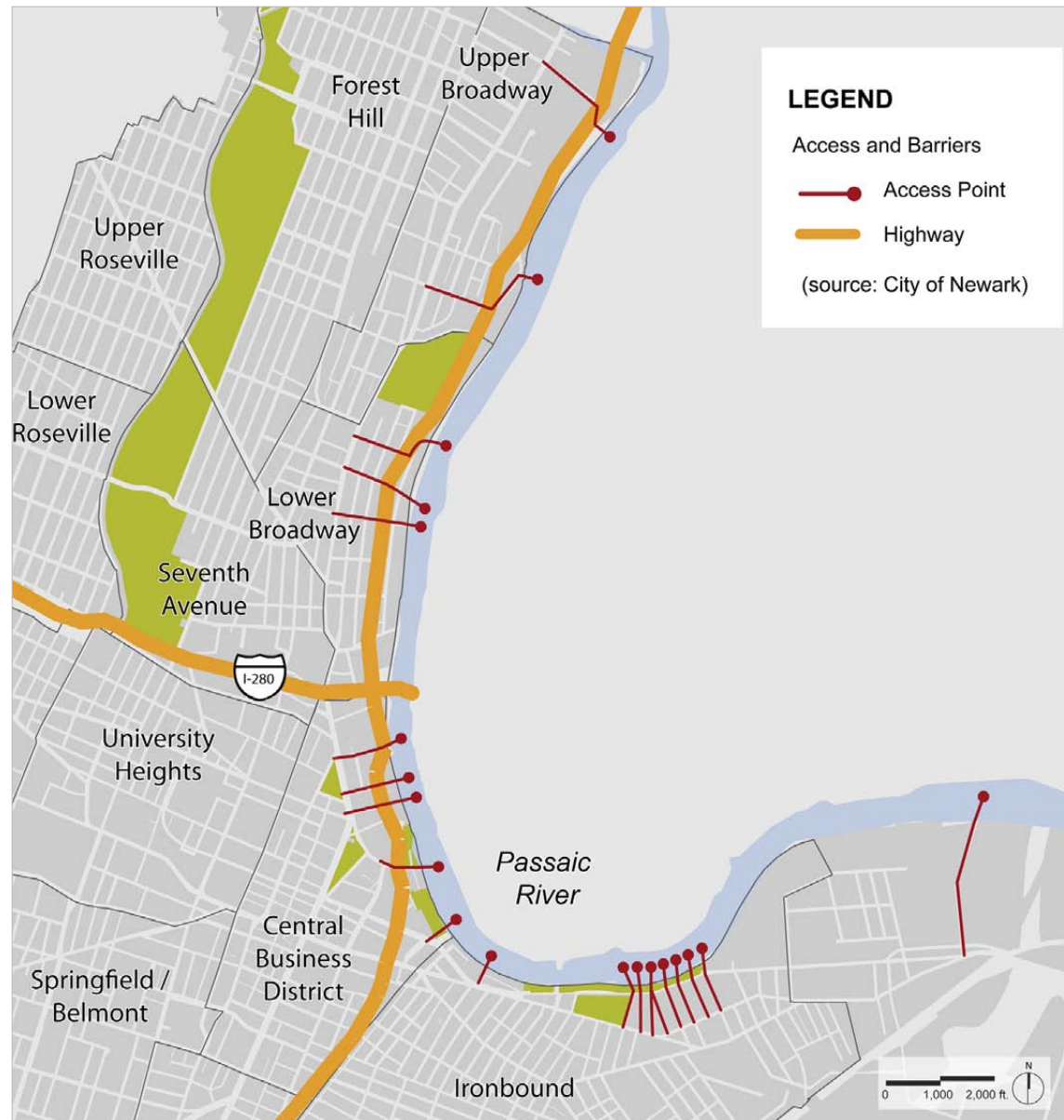
**Figure 4.8**  
**Educational Attainment**

Despite the presence of so many institutions of higher learning in Newark, the educational attainment of Newark residents remains stubbornly low.







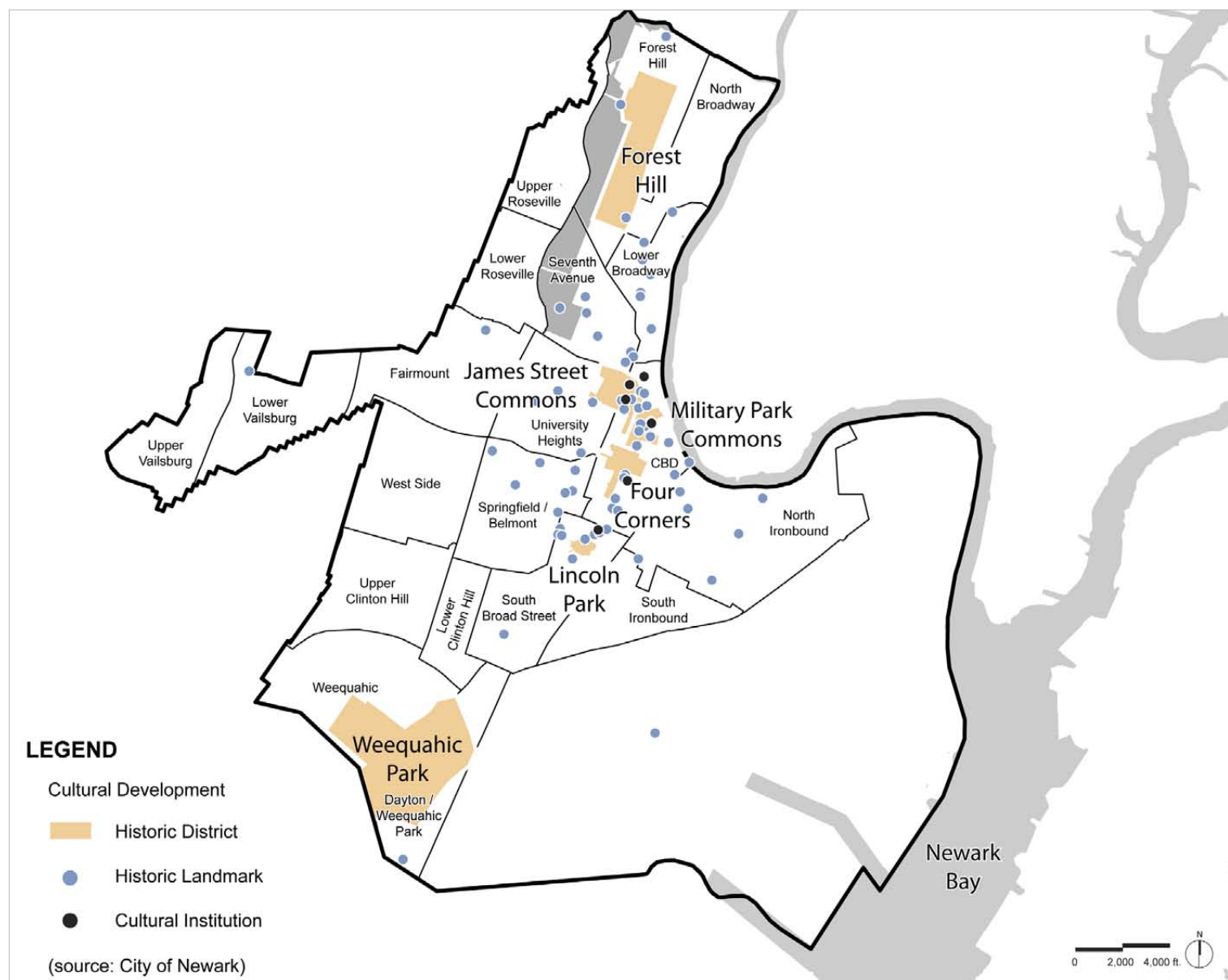


**Figure 4.11**  
Public Access to the River

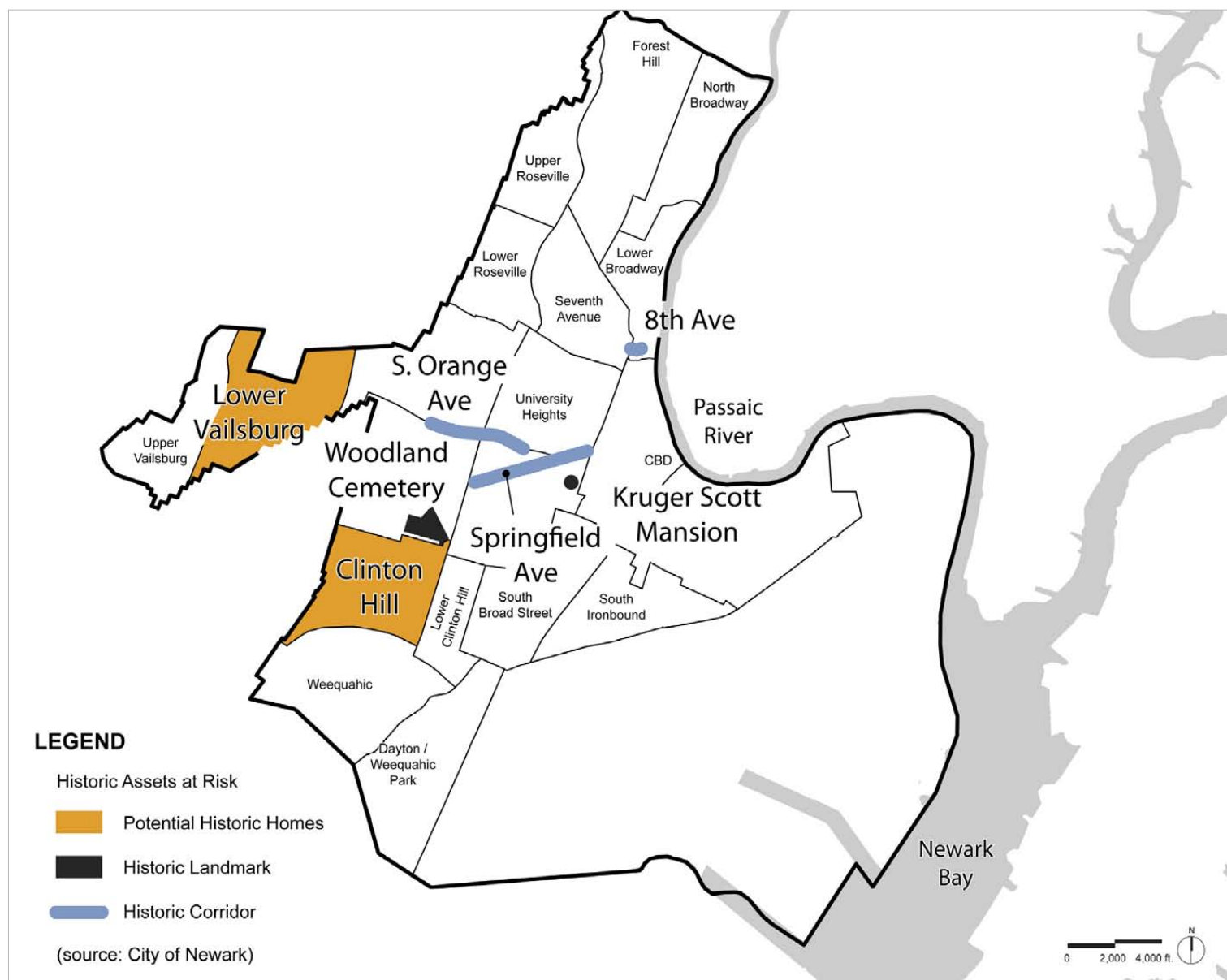


**Figure 4.12**  
A Riverfront of Distinct  
Characters



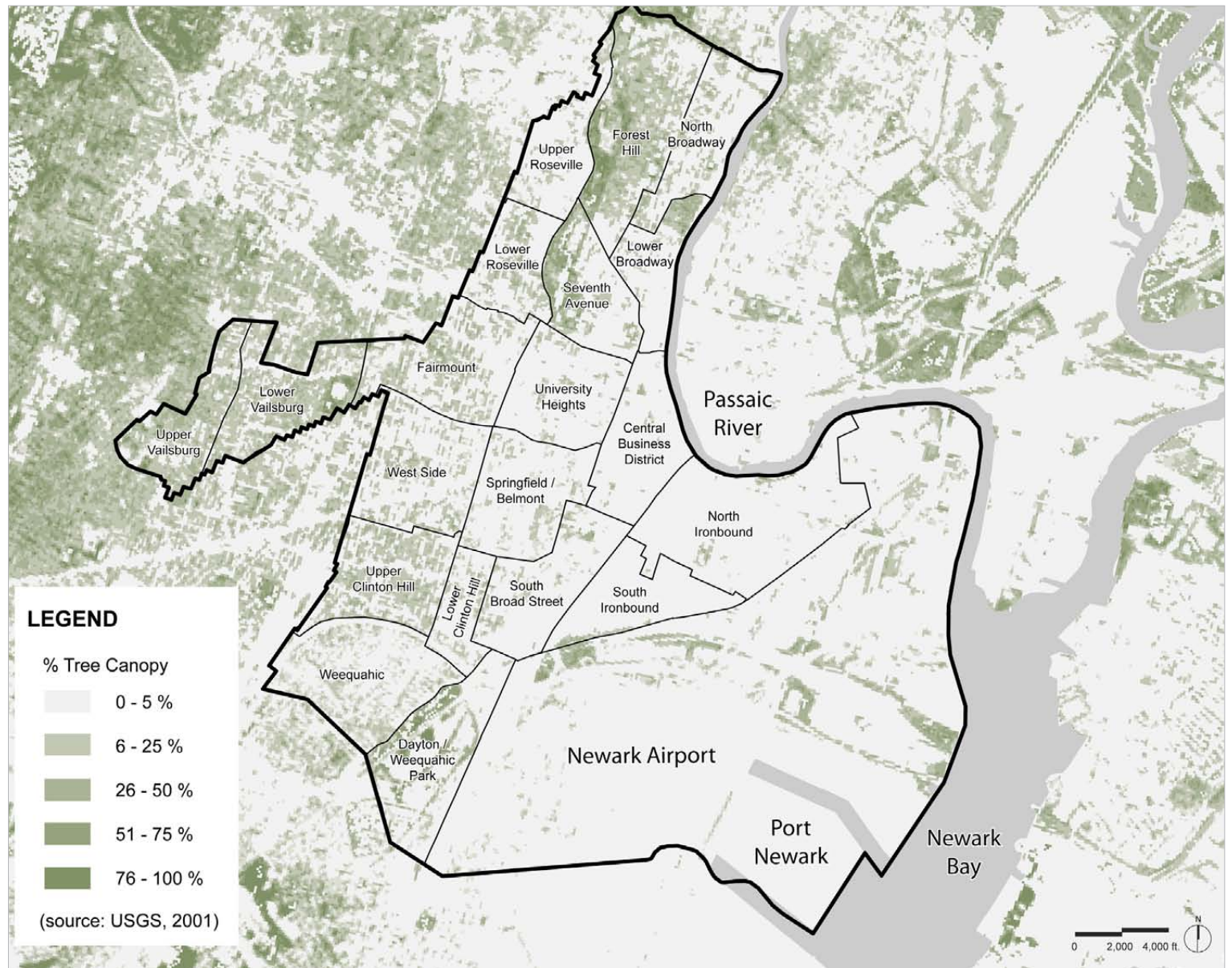


**Figure 4.13**  
Newark's Historic Assets

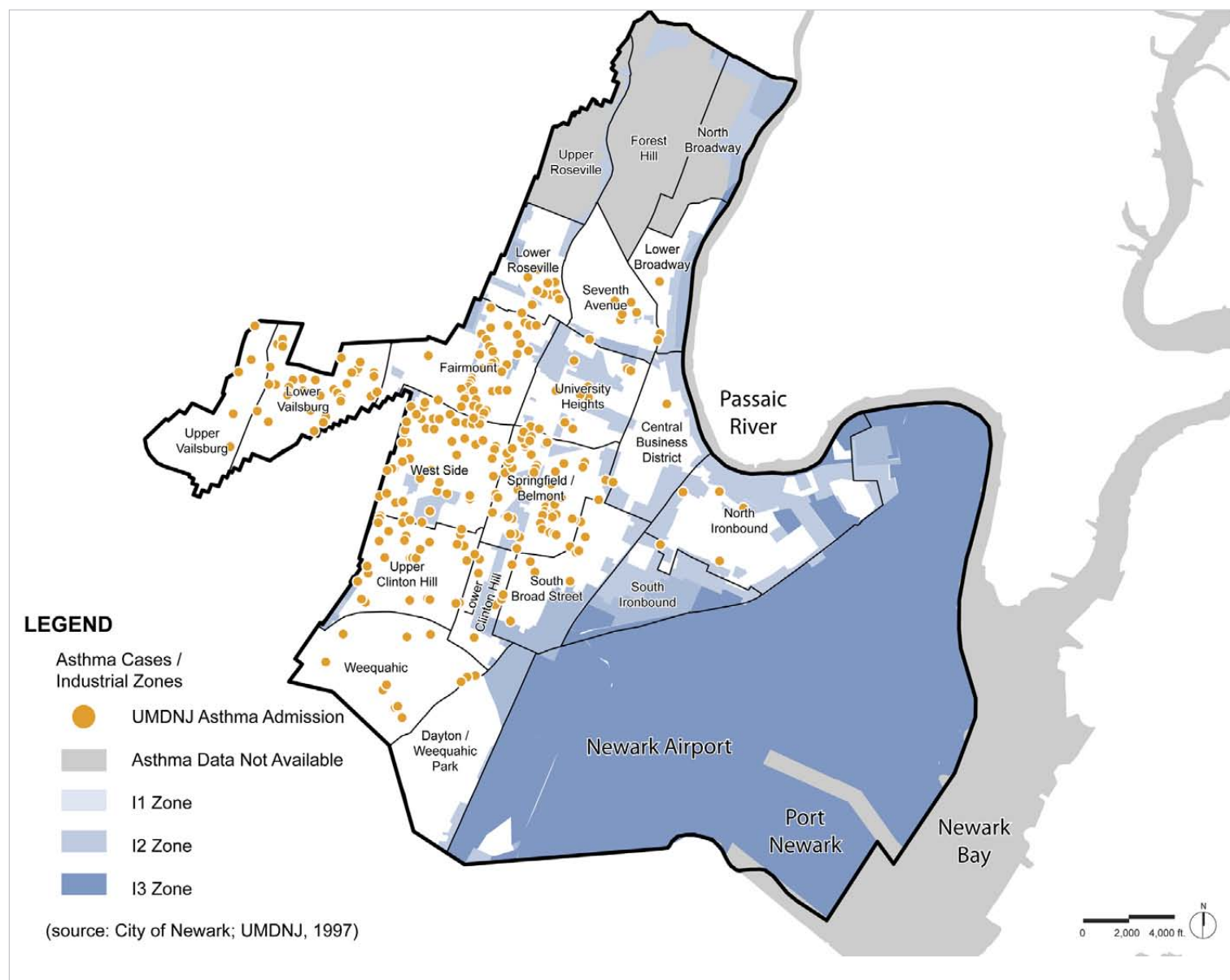


**Figure 4.14**  
Historic Assets at Risk

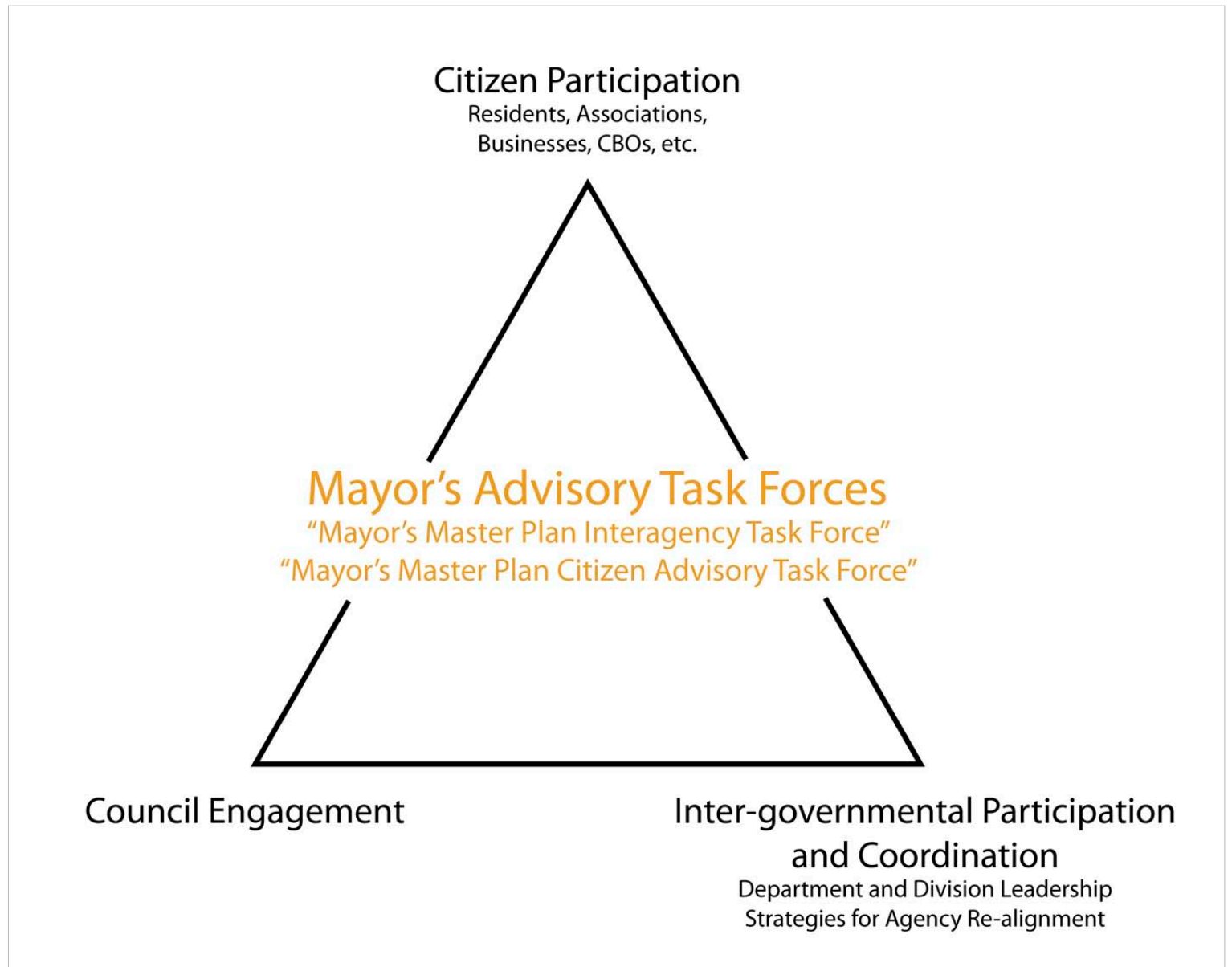




**Figure 4.15**  
Tree Canopy Coverage



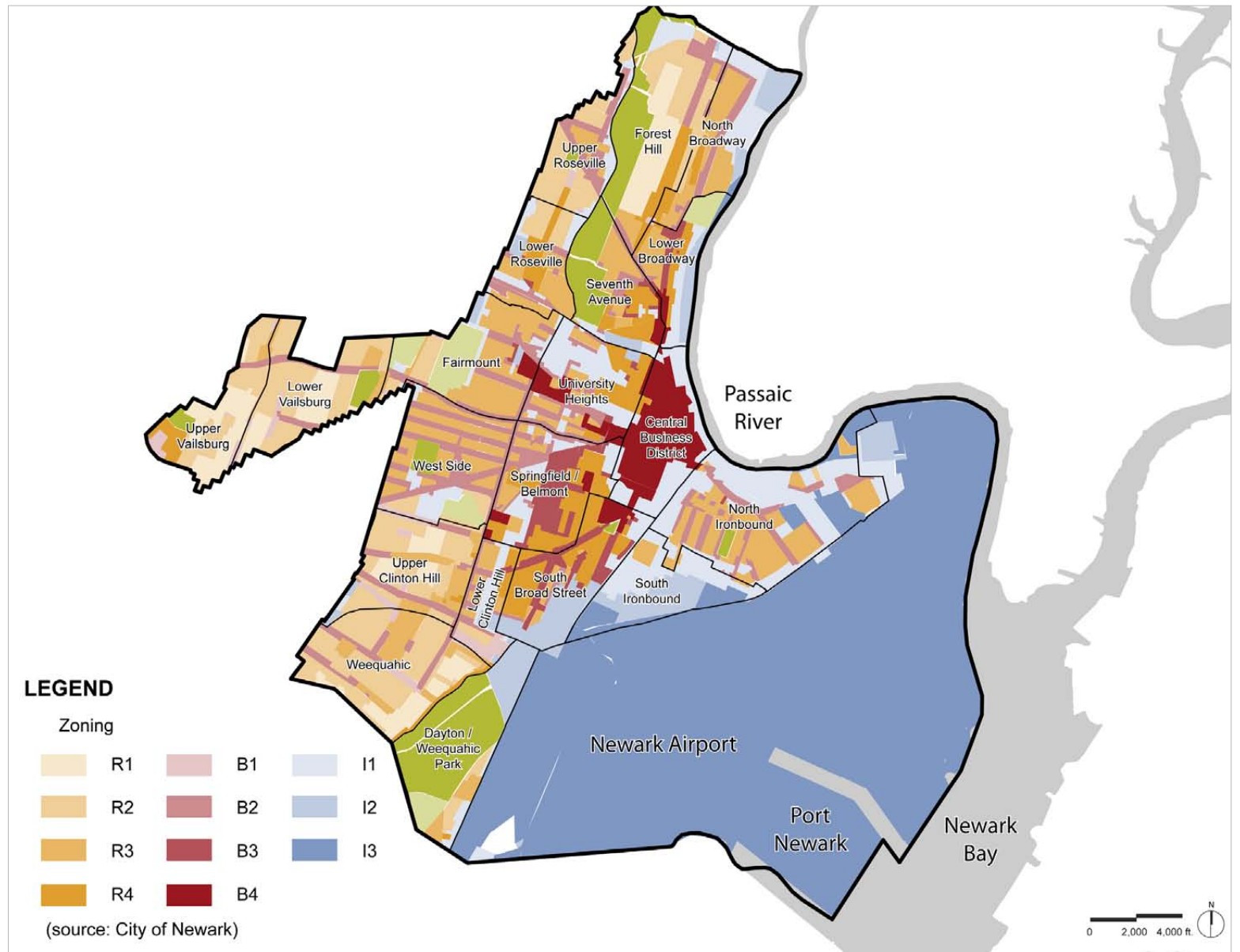
**Figure 4.16**  
Asthma Cases and  
Industrial Land



**Figure 5.1**  
Good Government Triangle

As we move forward with the Master Plan, we must *change the culture of government through transparency and inclusion.*





**Figure 5.2**  
Newark Zoning Diagram

## Appendix C:

# Master Plan Reexamination Source Bibliography

To provide a comprehensive policy framework for the Master Plan, audits on a wide range of topics were undertaken for this reexamination. This process included a review of over 300 plans and land use studies generated by citizens, government and policy organizations, including:

- The 2004 Land Use Element
- Neighborhood and Community Plans
- Economic Development and Transportation Plans
- Public School Long-Range Facilities Management Plans and Site Evaluation Studies
- Environment, Open Space and Waterfront Plans
- Downtown, Area, and Urban Design Plans
- Redevelopment Plans, including those in progress
- Newark Draft Vision Plan (RPA, 2006)
- Super Neighborhood Community Covenant (SNCC)

Information on City of Newark policy and planning initiatives was also gathered through intensive work sessions over a one-and-a-half year time period of time with:

1) An Interagency Task Force of City employees and elected officials from the following municipal departments and agencies:

- Architect
- Board of Education
- Brick City Development Corporation
- Central Planning Board
- City Council
- Community Relations
- Comptroller
- Department of Development
- Division of Economic Development,
- Engineering
- Neighborhood & Recreational Services
- Newark Housing Authority
- Newark Works
- Office of Management & Budget

2) Focus Groups consisting of civic stakeholders and leaders

Members of these groups are listed in **Acknowledgements**

3) Topics for reexamination policy audits included:

- Zoning
- Urban Design
- Neighborhood Planning
- Economic and Fiscal
- Housing and Real Estate
- Demographics / Growth

- Sustainability
- Downtown
- Waterfront and Open Space
- Transportation
- Capital Improvement & Public Facilities
- Civic Participation

The complete bibliography of sources used during the reexamination process follows:

## **I. City Plans and Policy Statements**

### **A. Master Plans and Related Documents**

Land Use Element of the Master Plan for the City of Newark

Author: Phillips Preiss Shapiro Associates

Sponsor: City of Newark, Department of Housing and Economic Development

Date: 2005

Status: Final draft

Newark Draft Vision Plan

Author: Regional Plan Association

Sponsor: City of Newark

Date: 2006

Status: Draft

Newark Master Plan – 1978

Author: The Mayor's Policy and Development Office with Coopers & Lybrand and Barton-Aschman Associates, Inc.

Sponsor: City of Newark Central Planning Board

Date: 1978

Status: Official City document

Newark Master Plan – 1990

Author: Division of City Planning

H.L. Hines, City Planning Officer

Sponsor: City of Newark Central Planning Board

Date: 1990

Status: Official City document

Newark Master Plan Reexamination 1999

Author: Central Planning Board

Date: 1999

Status: Adopted

Newark Master Plan Vision Workshop Economic Development and Regional Strategies

Author: Regional Plan Association

Sponsor: City of Newark

Date: 2006

Status: Draft

State of the City – 1978

Author: The Mayor's Policy and Development Office with Coopers & Lybrand and Barton-Aschman Associates, Inc.  
Sponsor: City of Newark Central Planning Board  
Date: 1978  
Status: Official City document

## **B. Economic Development Plans**

### City of Newark Economic Development, Land Use and Transportation Plan

Author: Parsons Brinckerhoff, URS Greiner Woodward Clyde, with Wallace Roberts & Todd, Basile Baumann Prost & Associates, Rutgers Economic Advisory Associates, Lisa Davis & Associates, NJIT  
Sponsor: City of Newark  
Date: 2005  
Status: Adopted

### Comprehensive Economic Development Strategy, 2006 Maps

Author: NewWork  
Date: 2006  
Status: n/a

### Newark Comprehensive Economic Development Strategy

Author: Newark Economic Development Corporation with Urbanomics  
Sponsor: City of Newark  
Date: 2001  
Status: Official City document

## **C. Area Plans and Documents**

### Application for Smart Growth Planning for Airport Support Zone

Author: City of Newark  
Date: n/a  
Status: n/a

### New Newark Conceptual Development Plan

Author: Ehrenkrantz, Eckstut & Kuhn, City of Newark  
Date: 1999-2000

### Newark Downtown District Capital Improvement Project

Author: Urban Enterprise Zone, City of Newark  
Date: 2006

### New Jersey Performing Arts Center (NJPAC) Arts and Culture Neighborhood Development Plan

Author: NJPAC  
Date: n/a

### Rutgers-Newark Master Plan

Author: Paulien Associates  
Date: 2004

### UMDNJ Master Development Plan Phase II

Author: Ehrenkrantz, Eckstut & Kuhn, UMDNJ

Date: 2005

University Heights Science Park Master Plan

Author: Gruzen Samtom, LLP

Sponsor: University Heights Science Park

Date: 2002

Super Neighborhood Community Covenant

Author: Newark Now

Date: n/a

#### **D. Redevelopment Plans**

Amendment to the Newark Downtown Core District Redevelopment Plans and Amendment to the Newark Plaza Urban Renewal Plan

Author: A. Neleseen & Associates, Schoor DePalma

Date: 2005

Edison Place East Redevelopment Plan (Block 182)

Author: The Central Planning Board and the City Council of the City of Newark

Date: 2003

Status: Adopted

Kent/Brenner/Springfield Redevelopment Area

Author: City of Newark Department of Economic & Housing Development with Local Initiatives Support Corporation (LISC)

Date: 2006

Status: Adopted

The Living Downtown Plan

Author: City of Newark

Date: 2007

Status: Draft

Newark Arena District Redevelopment Area Investigation: Summary Report

Author: Schoor DePalma

Sponsor: City of Newark

Date: 2000

Status: Final draft

Newark Arena District Redevelopment Plan

Author: Ehrenkrantz, Eckstut & Kuhn/The Hillier Group

Sponsor: City of Newark

Date: 2000

NJIT Campus Gateway Redevelopment Plan

Author: NJIT

Date: 2008

Pabst Brewery Redevelopment Report and Action Plan

Author: Schoor DePalma, Inc.

Sponsor: Newark Economic Development Corporation  
Date: 2000  
Status: n/a

Passaic Riverfront Revitalization Study  
Author: Clark Caton Hintz/Ehrenkrantz Eckstut & Kuhn  
Sponsor: City of Newark  
Date: 1999  
Status: Official City document, but not formally adopted

Port / Airport Support Zone Scattered Site  
Area in Need of Redevelopment Investigation Report (Working Draft)  
Author: CMX  
Sponsor: Newark Central Planning Board  
Date: March 17, 2008

Redevelopment Area Study for the Newark Arena  
Author: Abeles, Phillips, Preiss & Shapiro, Inc.  
Sponsor: City of Newark  
Date: 2000  
Status: Final draft

Redevelopment Plan for the Broad and Halsey Redevelopment District  
Author: Abeles, Phillips, Preiss & Shapiro, Inc.  
Sponsor: Municipal Council, City of Newark  
Date: 2002

Redevelopment Plan for the Mulberry Street Redevelopment Area  
Author: Schoor DePalma  
Sponsor: Newark Office of the Urban Enterprise Zone and Newark Department of Housing & Economic Development  
Date: 2005

Symphony Hall West Redevelopment Plan  
Author: Schoor DePalma, Hillier Group  
Sponsor: Central Planning Board  
Date: 2004

Urban Renewal Plan, Industrial River Project (NJR-121), 14<sup>th</sup> Amendment to Urban Renewal Plan  
Author: City of Newark, NJ, Department of Economic & Housing Development

#### **E. RFPs, RFQs and RFEIs**

Request for Expressions of Interest, Broad Street Station District  
Author: City of Newark  
Sponsor: City of Newark, NHA, NJIT and Rutgers University  
Date: 2008  
Status: n/a

Request for Professional Planning Services: Redevelopment Study for Scattered Site Study Area



Author: City of Newark, Department of Housing and Economic Development, Division of Planning and Community Development

Date: 2008

Status: Issued

Request for Proposals: On Call Area in Need of Redevelopment Investigation Study Reports Based Upon Existing Zoning

Author: City of Newark, Department of Housing and Economic Development, Division of Planning and Community Development

Date: 2008

Status: Issued

Request for Proposals: Technical Assistance for Newark Passaic Riverfront Development Framework

Author: City of Newark, Department of Housing and Economic Development, Division of Planning and Community Development

Date: 2008

Status: Issued

RFP Smart Growth Planning Grant, Springfield Avenue Corridor: Smart Growth Alternatives

Author: Newark Economic Development Corporation

Sponsor: Newark Economic Development Corporation

Date: 2000

Status: n/a

## **F. Facilities Plans**

City of Newark Public Works Consolidation Report

Author: City of Newark Architect's Office, Department of Engineering

Date: 2007

City of Newark Solid Waste Action Plan

Author: Malcolm Pirnie, Inc.

Sponsor: City of Newark, Department of Neighborhood & Recreational Services

Date: 2001

Status: Draft

Newark Asset Management Plan

Author: Joaquin Matias and Robert G. Dooley Jr.

Sponsor: City of Newark Mayor's Office, Business Administrator Bo Kemp

Date: 2007

Newark Public Schools 2005 Long Range Facilities Plan

Author: Hillier Architecture

Sponsor: The Newark Public Schools

Date: 2006

Summary Report, Newark Public Schools 5-Year Facilities Management Plan

Author: The Hillier Group

Sponsor: Newark Public Schools

Date: 1999

Status: A summary of the official plan accepted by NJDOE

Newark Public Schools 5-Year Facilities Management Plan, Site Evaluation Study

Author: The Hillier Group

Sponsor: Newark Public Schools

Date: 2000

Status: A summary of the official plan accepted by NJDOE

#### **G. Presentations**

A State/City Strategy for Urban Investment

Author: City of Newark

Date: 2007

Status: Draft and confidential

Draft Downtown Framework Plan

Author: Skidmore Owings & Merrill

Sponsor: City of Newark

Date: 2007

Status: Draft

Master Plan and Zoning Ordinance Current Issues and Recommendations

Author: City of Newark, Division of City Planning

Date: n/a

Newark Neighborhoods: Capital Investment Plan

Author: City of Newark, Division of City Planning

Date: 2007

Passaic River Interagency Steering Committee

Author: Division of City Planning

Date: 2008

Perceptions of Newark's Business Climate: A Survey of Location Advisors/Site Selection Consultants

Author: DCI Group

Sponsor: Brick City Development Corporation

Date: 2008

Status: Confidential

Planning Newark: Rebuilding the Division of City Planning

Author: Toni Griffin, Director of Community Development

Date: 2007

#### **H. Housing Plans**

Newark Housing Action Plan 2007-2009: Key Points

Author: n/a

Status: Draft

Newark Housing Authority, 20-Year Capital Plan

Author: Newark Housing Authority

Date: 2008

Status: Proposed Plan

**I. Community Health Plans**

The Newark Health Plan, Community Health Assessment

Author: City of Newark, Newark Department of Health and Human Services

Sponsor: City of Newark

Date: 2007

Status: City Report

The Newark Health Plan, Summary: Community Themes and Strengths Assessment

Author: City of Newark, Newark Department of Health and Human Services

Sponsor: City of Newark

Date: 2007

Status: Summary of City Report

**J. Other Policy Documents**

2006 Adopted Budget, Management and Financial Plan

Author: Office of Management and Budget

Date: 2002

2007 Budget-in-Brief

Author: City of Newark

Date: 2007

2008 Budget

Author: City of Newark

Date: 2008

2008 State of the City Speech

Author: City of Newark Mayor Cory A. Booker

Date: 2008

25 Accomplishments in 25 Months

Author: The Booker Administration and the Newark Municipal Council

Date: 2008

Advantage Newark (website)

Author: Brick City Development Corporation

Date: 2008

Brick City Development Corporation Talking Points

Author: Brick City Development Corporation

Date: 2008

Status: Draft and confidential

City of Newark Investment Background Presentation and Neighborhood Plans

Author: Newark UEZ

Date: n/a

City of Newark Prisoner Reentry Demonstration Project (proposal to U.S. Department of Labor)  
Author: City of Newark Prisoner Reentry Office  
Date: 2008

Newark Industrial Land Supply, Preliminary Inventory  
Author: Boston Consulting Group  
Sponsor: City of Newark Division of Planning and Community Development  
Date: n/a  
Status: Draft and confidential

#### **K. Neighborhood Plans**

2005 Housing Scholars Presentation of Existing Conditions and Preliminary Concepts  
Author: Camiros Ltd.  
Sponsor: Episcopal CDC  
Date: 2006

A Vision of Our Future: Examples of Neighborhood Planning Projects  
Author: Ironbound Community Corporation  
Date: 2006

Branch Brook Park Cultural Landscape Report, Treatment and Management Plan  
Author: Rhodside & Harwell Landscape Architects  
Date: 2000-2006

Commercial Revitalization Plan for Springfield and South Orange Avenues, Part III  
Author: Corinthian Housing Development Corporation and Center for Urban Policy Research at Rutgers  
Date: 1998

Comprehensive Analysis of West Side Park  
Author: Corinthian Housing Development Corporation and Center for Urban Policy Research at Rutgers  
Date: 1998

East Ferry Street Neighborhood Improvement Plan  
Author: Ironbound Community Corporation  
Date: 2004

Economic Development, Neighborhood Planning, Environmental Justice, Community Revitalization  
Author: Ironbound Community Corporation  
Date: 2006

Expanding Recreation Opportunities: The Ironbound Community Recreation and Open Space Plan, Phase I  
Author: Ironbound Community Corporation with Wallace, Roberts & Todd Landscape Architects  
Date: 2002

Federal Enterprise Community North Plan  
Author: The Broadway Community Revitalization Collaborative  
Date: 1999

Ironbound Community Master Plan

Author: Ironbound Community Corporation

Date: 2001-2002

Lower Broadway Neighborhood Plan

Author: La Casa de Don Pedro

Date: 2004

NJ Smart Growth Grant to Formulate a Neighborhood-Based Strategy to Rebuild and Redevelop Newark's Clinton Hill Area

Author: City of Newark

Date: 2000

Newark Beth Israel Medical Center Neighborhood Study

Author: City of Newark, Beth Israel Medical Center, Ehrenkrantz, Eckstut & Kuhn

Date: 2005

North Ward Community Planning Workshop

Author: Corinthian Housing Development Corporation and Center for Urban Policy Research at Rutgers

Date: 1999

Roseville, Newark: Revitalizing a Community

Author: The Hispanic Development Corporation

Sponsor: The Fund for New Jersey, Ford Foundation and Rutgers University

Date: 1996

Springfield Avenue Smart Growth Handbook

Author: Newark Economic Development Corporation

Date: 2002

Stella Wright Homes Hope VI Application

Author: Housing Authority of Newark

Date: 1999

Strategic Framework for Commercial Revitalization, Part II

Author: Corinthian Housing Development Corporation and Center for Urban Policy Research at Rutgers

Date: 1998

Strategic Revitalization Plan for the West Side Park Community

Author: Corinthian Housing Development Corporation and Center for Urban Policy Research at Rutgers

Date: 1997

University Heights Center for Community Revitalization

Author: UMDNJ

Date: 1995

Urban Environmental Agenda: East Ward, Ironbound Community

Author: Ironbound Community Corporation



Date: 2006

Upper Clinton Hill Community Plan

Author: Camiros Ltd.

Date: 2006

West Side Community Plan

Author: Rhodeside & Harwell

Date: n/a

West Side Park Master Plan: West Side Park Conservancy

Author: Rhodeside & Harwell

Date: n/a

Vailsburg Neighborhood Plan (2006)

Author: Unified Vailsburg Services Organization

Date: 2006

## **II. Non-City Planning Documents**

### **A. Economic Development**

Earning Attractive Returns: The Case for Newark's Emerging Real Estate and Business Markets

Author: City of Newark

Date: 2006

The Final Report of the Newark in the 21<sup>st</sup> Century Task Force

Author: Newark in the 21<sup>st</sup> Century Task Force

Sponsor: Various foundations

Date: 2000

Opportunity Newark: Jobs and Community Development for the 21<sup>st</sup> Century

Author: Newark Alliance, Initiative for a Competitive Inner City

Sponsor: The Newark Alliance

Date: 2006

### **B. Open Space**

Essex County Park System: Park, Recreation and Open Space Master Plan.

Author: T&M Associates, Passaic River Coalition

Sponsor: Essex County Department of Parks, Recreation and Cultural Affairs

Date: 2003

Joseph G. Minish Passaic River Waterfront Park

Author: U.S. Army Corps of Engineers, New York District

Date: 2004

Open Space Analysis: Newark, NJ

Author: Peter Harnik, The Trust for Public Land

Date: n/a

Passaic Riverfront: Study of Waterside Activities

Author: Nautilus International Development Consulting, Inc.

Sponsor: Edison Properties

Date: 2004

White Chemical Superfund Site Reuse Plan

Author: City of Newark Department of Housing & Economic Development, Division of Economic Development

Date: 2005

**C. Transportation**

2005-2030 Draft Regional Transportation Plan

Author: New York Metropolitan Transportation Council

Date: 2005

Status: Draft

Informed Intuition: Discussion Paper for Newark's Transit Future

Author: Alan M. Voorhees Transportation Center with PBF Consulting

Sponsor: NJ Transit, City of Newark

Date: 2008

Status: n/a

New Jersey Transit Greater Newark Bus System Study

Author: NJ Transit

Date: Ongoing

New Jersey Transit Overview of NJ Transit Services and Investment in the City Of Newark (PowerPoint Presentation)

Author: NJ Transit

Date: 2006

New Jersey Transportation Planning Authority, Demographic and Employment Forecasts

Author: New Jersey Transportation Planning Authority

Date: 2005

Status: Final approved document

Project Development Work Program (PDWP) FY 2008/2009

Author: New Jersey Transportation Planning Authority

Sponsor: City of Newark

Date: n/a

Statewide Capital Investment Strategy for Fiscal Years 2009-2018

Author: State of New Jersey Department of Transportation and NJ Transit

Date: 2008

Status:

Transportation Choices 2025: New Jersey's Long Range Transportation Plan (Urban Transportation Supplement, City of Newark)

Author: State of New Jersey Department of Transportation and NJ Transit

Date: 2001  
Status: Discussion paper

Transportation Improvement Program (TIP) FY 2008-2011  
Author: New Jersey Transportation Planning Authority  
Sponsor: City of Newark  
Date: n/a

#### **D. Port**

Comprehensive Port Improvement Plan (CPIP)  
Author: Halcrow  
Sponsor: Port Authority of New York and New Jersey  
Date: 2005  
Status: Draft

Frelinghuysen Avenue Airport Support Zone Redevelopment Plan  
Author: City of Newark Department of Housing & Economic Development, Division of City Planning, the Central Planning Board  
Date: 2004

Neighborhood and Downtown Streetscape Projects  
Author: The Mayor and Council of the City of Newark  
Date: 2004

Newark Airport Support Zone Access Study Analysis  
Author: The RBA Group  
Sponsor: The Port Authority of New York and New Jersey  
Date: 2002  
Status: Draft

Newark Penn Station Circulation Study & Vision Plan  
Author: Ehrenkrantz, Eckstut & Kuhn, Clarke Caton Hintz and DMJM Harris  
Sponsor: NJ Transit  
Date: 2003

New Jersey Department of Transportation (NJDOT) Portway and Portway Extension Studies  
Author: James Clifford Greller, Executive Staff Associate  
Sponsor: New Jersey Department of Transportation  
Date: 1997  
Status: n/a

Port Authority of New York and New Jersey Strategic Plan  
Author: Port Authority of New York and New Jersey  
Date: 2006

Port Authority of New York and New Jersey Capital Plan  
Author: Port Authority of New York and New Jersey  
Date: 2006

The Portfields Initiative

Author: New Jersey Economic Development Authority and Port Authority of New York and New Jersey  
Date: 2005

Streetscape Master Plan: Broad Street  
Author: EDAW  
Date: n/a

Understanding the Workforce Needs of Employers Supporting the Operation of Port Newark and the Elizabeth Marine Terminal  
Author: John J. Heldrich Center for Workforce Development, Rutgers University  
Sponsor: New Jersey State Employment and Training Commission  
Date: 2007

#### **E. Area Plans**

RFEI New Newark Foundation, Inc., Parcels A, B, C & D, Newark, NJ  
Author: New Newark Foundation  
Sponsor: New Newark Foundation  
Date: n/a  
Status: n/a

From Park to Park: Lincoln Park Arts Corridor Planning Project  
Author: Regional Plan Association  
Sponsor: n/a  
Date: n/a  
Status: Draft

#### **F. Arts, Culture and Education**

Arts and Economic Prosperity III: The Economic Impact of Nonprofit Arts and Culture Organizations and Their Audiences in the City of Newark  
Author: Arts for America  
Sponsor: Various foundations  
Date: 2007

Council for Higher Education in Newark Economic Impact Report  
Author: The Roper Group with Allan Consulting  
Sponsor: Council for Higher Education in Newark  
Date: 2001

Destination: Newark, Year 2013 (Proceedings of the 2<sup>nd</sup> CHEN Summit on the Development of University/Business Partnerships)  
Author: The City of Newark, The Council for Higher Education in Newark, The Newark Alliance, Regional Business Partnership, Regional Plan Association  
Date: 2003

Economic Impacts of Historic Preservation in New Jersey  
Author: Center for Urban Policy Research, Rutgers University  
Date: 1997

The State of the Arts in Newark

Author: Jack Tamburri, Rutgers University

Date: 2001

### **G. New Jersey Cities**

Cities in Transition: New Jersey's Urban Paradox

Author: Housing and Community Development Network of New Jersey

Date: 2006

New Jersey and Its Cities: An Agenda for Urban Transformation

Author: Housing and Community Development Network of New Jersey

Date: 2008

Restoring Prosperity: The State Role in Revitalizing America's Older Industrial Cities, State Profile: New Jersey

Author: The Brookings Institution

Date: 2007

Urban Slums Reports: The Case of Newark, NJ

Author: Mara S. Sidney, Rutgers University-Newark

Date: 2003

### **H. Newark Youth and Community Health**

Newark Kids Count 2007

Author: Association for Children of New Jersey

Sponsor: Various foundations

Date: 2008

Improving Asthma Outcomes (Presentation to the UMDNJ-Newark Public Schools Asthma Forum)

Author: Dr. Leonard Bielory, M.D.

Date: 2001

### **I. Real Estate Market Studies**

Analysis of the Newark, NJ Residential Real Estate Markets Using the TRF Market Value Analysis (MVA)

Author: The Reinvestment Fund (TRF)

Date: n/a

Condominium Demand Trends: City of Newark, NJ

Author: Real Estate Solutions Group, LLC

Sponsor: City of Newark

Date: August 2007

Status: Draft memorandum

Industrial Market Trends: North/Central New Jersey

Author: Grubb & Ellis Research

Date: 2Q 2007

Moody's Investors Tour Report



Author: Moody's Investor Service

Sponsor: n/a

Date: 2000

Status: n/a

Newark, NJ Market Conditions

Author: Jones Lang LaSalle

Sponsor: n/a

Date: 2006

Office Market Trends: North/Central New Jersey

Author: Grubb & Ellis Research

Date: 2Q 2007

### **III. Miscellaneous Data**

2008 HUD Income Limits

Author: U.S. Department of Housing and Urban Development

Date: 2008

Status: Official

American Community Survey

Author: U.S. Census Bureau

Date: various

Claritas Demographics Reports

Author: Claritas, Inc.

Date: 2007

County to County Migration Data

Author: Internal Revenue Service

Date: 2007

Newark GIS Datasets

Author: City of Newark

Sponsor: City of Newark Department of Engineering

Newark Parcel Database

Author: Philips, Preiss, Shapiro Associates

Sponsor: City of Newark Department of Housing and Economic Development

Date: 1998

New Jersey Transit GIS Datasets

Author: New Jersey Transit

Sponsor: New Jersey Transit

Date: Unknown

New Jersey Department of Environmental Protection GIS Datasets

Author: New Jersey Department of Environmental Protection

Sponsor: New Jersey Department of Environmental Protection

Date: 2005

Schoor DePalma Master Plan GIS Datasets

Sponsor: City of Newark Department of Housing and Economic Development

Date: November 2004

State of New Jersey, Department of Labor & Workforce Development Data

Author: State of New Jersey, Department of Labor & Workforce Development

Date: 2008

StreetMap USA (includes 2000 U.S. Census data)

Author: ESRI

Sponsor: ESRI

Date: 2000

United States Decennial Census

Author: U.S. Census Bureau

Date: 1980, 1990, 2000

United States Geological Survey Landsat Data

Author: USGS Land Cover Institute

Sponsor: United States Geological Survey

Date: 2000

United States Labor Statistics

Author: U.S. Bureau of Labor Statistics

Date: 2008